

Monday January 27 1992

## World News

Cross-border  
EC freight  
faces severe  
disruption

Freight consignments moving across European borders could be seriously disrupted today when Container brokers in all but three EC countries – the UK, Denmark and the Irish Republic – plan to take industrial action.

The brokers, a private enterprise which prepares documentation and smooths the way through cross-border tax and customs formalities – are worried about job losses when internal EC barriers to free trade come down in 1993. Page 12

**Interest rates confidence**  
Senior ministers predicted last week that a deal with the US on securing \$10bn in loan guarantees to aid Jewish immigration from the former Soviet Union – without surrendering its commitment to build settlements in the occupied territories. Page 12

**Yugoslavia peace mission**  
Special United Nations envoy Marzak Gouding started a five-day mission in Yugoslavia to determine whether it will be possible to deploy 10,000 peace-keepers. Page 3

**Mauritania poll claims**  
Mauritania's military leader Maaouiya Ould Sidi Ahmed Taya claimed victory in the country's first open presidential elections amid allegations of electoral fraud. Page 5

**Haughey likely to quit**  
Irish prime minister Charles Haughey is expected to announce his resignation on Thursday, following last week's ultimatum from his Progressive Democrat coalition partners to restore the government's credibility or lose their support. Page 3

**Kashmiri revolt deaths**  
At least 16 people were killed in India's Kashmir Valley at the weekend as Kashmiri militants made hit-and-run attacks. Page 5

**Algerian civil war fears**  
Islamic Salvation Front leaders accused Algeria's rulers of trying to provoke civil war after security forces pressed ahead with their search for front members and maintained a ban on the use of mosques for politics. Page 5

**Side-effects of**  
**deregulation**

  
"What we have done through in this country is to a considerable extent a once-for-all occurrence: the change from a financially regulated to a financially deregulated economy. Others still have this in store." Nigel Lawson, UK chancellor of the exchequer, 1983 to 1989, considers his own record in government. Page 11

**Soviet workers' threat**  
Technicians at Kalingrad mission control, centre of the former Soviet Union's space programme, are threatening to strike in protest over low pay, according to a television news report.

**Paris link for Belarus**  
France established diplomatic relations with Belarus as foreign minister Roland Dumas ended a visit to four former Soviet republics.

**Typing at the top**  
Nearly 80 per cent of British executives and managers do some of their typing, according to a survey of more than 500 companies. Page 8

**CONTENTS**

## THE MONDAY INTERVIEW

  
He is no doubt tired of hearing it said; but Tony Blair is the very image of the would-be modern, eloquent and moderate British Labour party. A barrister, educated at public school and Oxford, 38-year-old Blair has worked hard to get to this point. Page 28

**Overseas** ..... 2-6  
**Companies** ..... 15,17  
**Brussels** ..... 5,8  
**Companies** ..... 14,15  
**Art-Reviews** ..... 9  
**World Guide** ..... 12

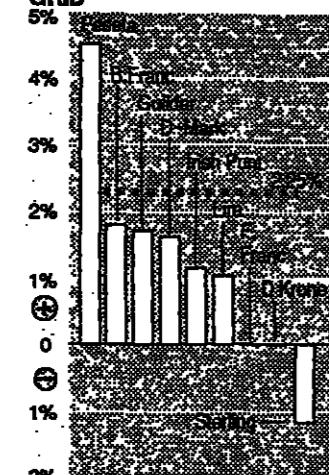
## Business Summary

Securities  
regulators  
close to  
capital rules

Banking and securities regulators meet in Switzerland this week to agree international capital adequacy rules for the securities business. Discussions over three years have brought regulators close to an agreement designed to protect financial markets from the collapse of securities companies. However, London investment banks fear the rules could undermine the City's competitive position. Page 13

**EUROPEAN monetary system:** Sterling remained the weakest currency in the system last week, but pressure eased as the D-Mark again fell back against other units. The peseta remained the strongest currency in the system. Currencies, Page 23

## EMS January 24 1992



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. The chart shows the following data: France 4%, Germany 3%, Italy 2%, UK 1%, and others 2%.

**CROSSLAND SAVINGS:** New York savings and loan crippled by property loan losses, has come under US government control in a \$1.2bn rescue. Page 13

**EUROPEAN Economic Area:** Efforts will be made in Brussels today to break the judicial deadlock preventing the creation of a 19-nation common trading zone. Page 4

**ASIAN TRADE:** Six south-east Asian leaders are expected to agree on tariff cuts aimed at creating a free-trade area within 15 years. Page 5

**ROLLS-ROYCE UK:** Aeroplane maker, faces a challenge from Garrett of the US for part of the \$400m (£720m) business to power the US Navy's T-45 Goshawk jet trainer. Page 4

**R.H. MACY:** New York-based department store chain, is expected to file for Chapter 11 bankruptcy protection, possibly as early as today, after the collapse on Friday of a 15-minute bail-out. Page 15

**AMERICAN BRANDS:** Connecticut-based tobacco and consumer products company, reported after-tax profits of \$215.6m in the fourth quarter of 1991, compared with \$7.1m in the same period a year earlier. Page 15

**TOYOTA:** Japanese car maker, plans to acquire about 35 per cent of Toyota France, its privately-owned French vehicle importer/distributor. Page 15

**IRISH CONTINENTAL GROUP:** Dublin-based shipping company, has won shareholder approval for an £18.5m (\$14m) takeover of B&I Ferries. Page 14

**GERMAN STEEL:** Voting began in a strike ballot of 100,000 workers. Page 8

**CONTENTS**

## THE MONDAY INTERVIEW

He is no doubt tired of hearing it said; but Tony Blair is the very image of the would-be modern, eloquent and moderate British Labour party. A barrister, educated at public school and Oxford, 38-year-old Blair has worked hard to get to this point. Page 28

**Overseas** ..... 2-6  
**Companies** ..... 15,17  
**Brussels** ..... 5,8  
**Companies** ..... 14,15  
**Art-Reviews** ..... 9  
**World Guide** ..... 12

## Stockholm wary of proposed Volvo merger

**VOLVO:** Sweden's largest industrial group, has announced plans to merge with Procordia, the food and pharmaceutical company partly owned by the Swedish government, in a SKr38.7bn (\$6.67bn) deal, the largest in the country's history.

Last night, however, doubts were being cast over the deal by the Swedish government, which is the second largest owner of Procordia.

Mr Per Westerberg, the country's industry minister, said that if the government's recently appointed advisory privatisation commission, which is examining the deal, advised against the merger today, he did not see how it could go ahead.

The proposed conglomerate would

carry the Volvo name, with assets valued at SKr120bn, a turnover of SKr115bn and 105,000 employees. It would be Sweden's biggest private employer, with activities ranging from cars and trucks to health care products, food processing, alcohol, tobacco, hotels and restaurants.

When the plan was announced on Saturday, it was immediately criticised for lack of industrial logic by the privatisation commission.

Mr Pehr Gyllenhammar, Volvo's executive chairman who will chair the new company, said it would mean Sweden had "an enterprise with resources enabling it to participate in the current process of industrial change in Europe". Mr Sören Gyllenhammar, Procordia's head, is to be president and chief executive of the new company. Mr Christer Zetterberg, Volvo's current president and chief executive, has been named as his deputy.

Volvo already owns 39 per cent of Procordia's equity and 42.7 per cent of the voting shares. The Swedish government, with 34.2 per cent of equity and 42.7 per cent of voting rights, so far has not given its approval to the deal, which is structured as a reverse takeover of Volvo by Procordia.

Last Friday the privatisation commission rejected the first offer made by Procordia, arguing that the terms

were too favourable to Volvo shareholders and questioning the industrial sense of the merger.

Under the revised offer, Procordia is offering nine of its A shares for four of Volvo's A shares, and nine B shares for four Volvo convertible debentures.

The offer is valued at SKr38.7bn based on Procordia's share price at close of trading on the Stockholm bourse on January 24. After full conversion it is designed to provide Volvo shareholders with a 22 per cent average premium to the market price.

Volvo's strategic French partner Renault has agreed to the proposed merger, although its own stake in the

Swedish group will be halved to 4.2 per cent as a result. The offer is subject to acceptance by 90 per cent of Volvo's shareholders and to approval by Procordia shareholders.

Volvo and Procordia want the government to sell or reduce its own stake in the company. Unless ministers agree, the Swedish state would have an estimated 26.6 per cent equity in the "new" Volvo, but retain about 4.2 per cent of voting rights.

The offer will be available on April 20 and the subscription period will last from May 4 to June 1. It is hoped the new company will be registered on 22 June.

Triumph of hope, Page 13

Industrial nations believe forces hindering economic activity are weakening

## G7 gives pledge to strengthen global economy

By Peter Norman, Economics Correspondent, in Garden City, New York

## Page 2

■ G7 communiqué  
■ Optimism flourishes in Garden City

Editorial comment, Page 10  
Waiting for G7 ..... Page 23

of the Union address tomorrow would announce a comprehensive programme to strengthen growth and competitiveness.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

After meeting for



## Yeltsin pledge to direct missiles away from US

By John Lloyd in Moscow and Lionel Barber in Washington

MR BORIS Yeltsin, the Russian president, has promised to change the guidance system of the former Soviet intercontinental ballistic missiles so they no longer target the US.

"We want to change our military doctrine and no longer regard the US as our potential adversary," Mr Yeltsin said in an interview with ABC TV, filmed over the weekend and to be broadcast on Friday.

The Russian president did not say whether other nuclear states - such as France, the UK and China - were also no longer seen as hostile, nor did he specify to what targets the missiles would be redirected.

In the US, President George Bush is expected to propose deep new cuts in nuclear warheads in his State of the Union address to Congress tomorrow. He is also expected to discuss the plans with Mr Yeltsin at Camp David next weekend.

The US cuts are likely to focus on multi-warhead missiles at land and sea, with one option being to scale back the number of warheads on each missile and phase out other systems such as the land-based MX programme.

The administration is also leaning towards abandonment of the Anti-Ballistic Missile Treaty, the 1972 treaty signed with the former Soviet Union

which laid down strict guidelines on the development and deployment of defences against offensive nuclear missiles.

A team of US nuclear arms experts led by a senior state department official visited Moscow last week and asked Russia and other nuclear republics to adhere to the START treaty signed last year which cuts offensive war-

heads by 30 per cent, but made no mention of the ABM treaty, the Washington Post reported.

The break-up of the Soviet Union and the risks of nuclear proliferation have generated fresh support for scaling back offensive systems and strengthened defences. This marks a shift in old nuclear doctrine.

Mr Yeltsin said during the TV interview at the weekend that an official statement on the change of direction for intercontinental missiles would be made today, and would be repeated when Mr Yeltsin appears before the UN Security Council on Friday.

Senior military figures and foreign policy analysts in Moscow have complained that the cuts in arms and defence procurement made by the Russian budget - passed by deputies in the Russian parliament on Friday - has left the Commonwealth of Independent States (CIS) and Russia with no coherent military doctrine.

Mr Yeltsin has stressed in meetings with the British and French foreign ministers that the nuclear forces of the CIS are under a single unified command, and that he, together with Marshal Yevgeny Shaposhnikov, commander-in-chief of the CIS forces, have the final decision on their use.

The strategic and tactical missiles based in other republics are due to be sent back to Russia, or destroyed in situ, over the next few years. Mr Leonid Privalov, deputy chairman of Belarus's parliamentary Commission of National Security, said yesterday that the first batch of tactical missiles had already been sent to Russia.

Mr Privalov said: "Belarus will get rid of its strategic weapons around 1995 or 1997... at present we do not see an adversary, either near our borders or elsewhere, with whom we would need to fight."

## Dublin gears up for a leadership contest

By Tim Coone in Dublin

MR Charles Haughey, the Irish prime minister, is expected to announce his resignation on Thursday, following last week's ultimatum from his Progressive Democrat coalition partners to restore the credibility of the government or lose their support.

Backbenchers in Mr Haughey's Fianna Fail (FF) party expect him to announce that he will step down as party leader at a meeting of the FF parliamentary group on Thursday, the day after the presentation of the 1992 budget.

There are three main contenders to succeed Mr Haughey. Mr Albert Reynolds, a former finance minister, is

the strongest. He was sacked by Mr Haughey last November after leading an attempt to oust the prime minister. He has strong backbench support, although many of his former cabinet colleagues are likely to oppose him, as will Mr Haughey himself. Mr Reynolds said last week he intended to be a candidate "once the prime minister's post is vacant".

Mr Bertie Ahern, who replaced Mr Reynolds in the Finance Ministry, would be Mr Haughey's preferred choice. He commands respect in the party as an able negotiator, and is trusted by the country's trade union leaders. Mr Ahern may be seen as the best candidate

to steer the economy through a difficult year ahead. However, he has consistently disavowed any leadership ambitions. He said he would make his intentions known "before Thursday's vote".

Mrs Mary O'Rourke, the minister for health, is the only other serious contender to have emerged since the leadership issue came to the fore at the end of last year. Mrs O'Rourke is seen as a strong reformer on social issues and could win support from an electorate that increasingly sees Irish legislation on issues such as divorce and women's rights as outdated.

Mr Haughey's succession

will hinge on whether Mr Ahern decides to stand himself or to back one of the other contenders.

Intense lobbying can be expected, in which Mr Haughey will play a central role.

The possibility of Mr Haughey deciding to fight on as prime minister cannot be ruled out. He could ask the president, Mrs Mary Robinson, to dissolve the government after the budget is approved, and call a snap general election.

There is considerable resentment within Fianna Fail that the Progressive Democrats have been able to force the leadership issue in Fianna Fail by threatening to pull out of the government. The PDs hold only six seats in parliament, against Fianna Fail's 77.

Fianna Fail backbenchers, especially those in marginal seats, would rather not face an immediate election. The party could lose support because of its failure to deal decisively with its internal problems.

"We could expect to lose at least eight seats," said one backbencher. "A general election must be avoided."

If Mr Haughey resigns, the coalition government could hope to hold together until the next general elections, which must be held before June 1994.

## Cresson, Mitterrand see poll ratings rise

By Alice Rawsthorn in Paris

THE STEADY fall in popularity of France's President François Mitterrand has apparently halted as both he and Mrs Edith Cresson, the prime minister, experienced a rise in their opinion poll ratings.

The latest Ifop poll, published in yesterday's *Journal du Dimanche*, shows that 26 per cent of voters are satisfied with Mr Mitterrand's performance, compared with just 22 per cent in December, when he registered the lowest rating of any president in the history of the Fifth Republic. This increase is the first rise in his ratings after nine successive months of decline.

Mrs Cresson, a controversial figure since she became prime minister last spring, has also benefited from a slight improvement in popularity.

The proportion of voters who said they were satisfied with her rose to 26 per cent from 20 per cent a month ago.

Both Mr Mitterrand and Mrs Cresson seem to have arrested their sliding popularity by winning the approval of previously ambivalent voters, rather than by converting their critics. Most voters still claim to be dissatisfied with them. The president's dissatisfaction rating has fallen by just two points to 63 per cent over the past month and that of the prime minister by one point to 56 per cent.

This swing in the opinion polls is not strong enough to affect the political prospects of France's Socialist party as it prepared to fight the regional elections this year and next year's national elections. However, it does reflect the lowering of the political temperature in France, where the Socialists have tried to highlight wider issues such as immigration.

On Saturday some senior government figures - including former prime minister Mr Michel Rocard and Mr Laurent Fabius, recently appointed head of the Socialist party - joined more than 50,000 demonstrators in an anti-racist march through Paris.

## Unions begin vote on German steel and bank strikes

By Quentin Peel in Bonn

VOTING began yesterday in the strike ballot of 100,000 trade union members in the German steel industry to decide whether to call their first stoppage since 1979.

One of the two big unions in the German banking industry will also decide today whether to hold a similar strike ballot, after the breakdown of wage negotiations last week.

The latest Ifop poll, published in yesterday's *Journal du Dimanche*, shows that 26 per cent of voters are satisfied with Mr Mitterrand's performance, compared with just 22 per cent in December, when he registered the lowest rating of any president in the history of the Fifth Republic. This increase is the first rise in his ratings after nine successive months of decline.

Mrs Cresson, a controversial figure since she became prime minister last spring, has also benefited from a slight improvement in popularity.

The proportion of voters who said they were satisfied with her rose to 26 per cent from 20 per cent a month ago.

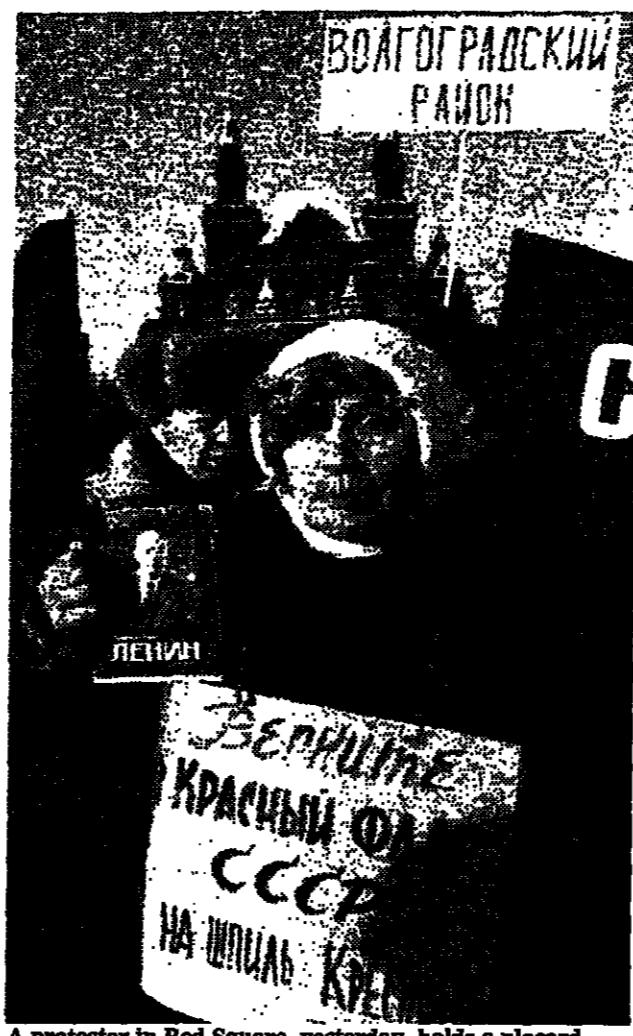
Both Mr Mitterrand and Mrs Cresson seem to have arrested their sliding popularity by winning the approval of previously ambivalent voters, rather than by converting their critics. Most voters still claim to be dissatisfied with them. The president's dissatisfaction rating has fallen by just two points to 63 per cent over the past month and that of the prime minister by one point to 56 per cent.

This swing in the opinion polls is not strong enough to affect the political prospects of France's Socialist party as it prepared to fight the regional elections this year and next year's national elections. However, it does reflect the lowering of the political temperature in France, where the Socialists have tried to highlight wider issues such as immigration.

On Saturday some senior government figures - including former prime minister Mr Michel Rocard and Mr Laurent Fabius, recently appointed head of the Socialist party - joined more than 50,000 demonstrators in an anti-racist march through Paris.

During his mission, Mr Goughing, a Briton, will talk to Serb leaders from Krajina, a Serb enclave in Croatia who oppose the UN plan calling for the Serb-dominated federal army to withdraw from Croatia. He will also meet federal, Serb and Croat government officials and army leaders.

In a sign of the economic devastation caused by the seven-month-old war, the Yugoslav dinar, the national currency, was devalued yesterday by 80 per cent. The Serb-controlled federal government said the new rate would be 65 dinars, instead of 13, to DM, reported Tanjug news agency. The new rate is closer to the thriving black market rate of up to 110 dinars.



A protester in Red Square, yesterday, holds a placard reading: 'Return the Red Flag to the top of Kremlin'

£ 3,990\*

FF 39900/DM 11490

35

MIPS

The new HP Apollo workstations. Once again, the numbers do the talking.

© 1992 Hewlett-Packard Company



Introducing the HP Apollo Series 700 Models 705 and 710 RISC workstations.

Designed to deliver the most cost-effective computing performance for your commercial and technical applications.

Put us to the test on your business, call your local HP office.

\*Recommended list price for Model 705, 10" Greyscale, 8MB, Diskless, as of 12/1/92. Not including VAT.

HEWLETT PACKARD

THE POSSIBILITY MADE REAL

## INTERNATIONAL NEWS

## R-R faces US challenge over jet trainer engine

By Paul Betts, Aerospace Correspondent, in St Louis

ROLLS-ROYCE is facing a challenge from Garrett, the US aero-engine maker, for a slice of the \$400m business to power the US Navy's new T-45 Goshawk jet trainer built by McDonnell Douglas and BAE.

The UK engine maker is providing its Adour engine, jointly produced with Turbomeca of France, for the T-45 programme. The first T-45 aircraft, a modified version of BAE's Hawk trainer, was rolled out at McDonnell Douglas' St Louis plant last Thursday.

The US Navy needs 238 T-45 aircraft, which, with a complete training and support system, represent about \$4 billion (22.5bn) worth of business for the partners in the programme.

These include McDonnell-Douglas, prime contractor; BAE, principal airframe subcontractor; Rolls-Royce, the engine supplier; and Hughes, providing the simulators.

The programme is one of the biggest Anglo-US collaboration ventures in military aircraft, at a time of decline in the defence aerospace sector. Rolls-Royce and Turbomeca seemed secure as the engine suppliers for the T-45. But Garrett has proposed supplying a new version of its F-124 turbofan as an alternative to the Rolls-Royce-Turbomeca Adour engine.

### Phones venture in Poland

SIEMENS, the German electronics company, is to supply Poland with switching equipment in 12 exchanges financed under a \$120m (66.2m) World Bank loan designed to modernise the country's telephone system, writes Christopher Bobinski in Warsaw.

Siemens will work with Poland's ZWUT telecommunications equipment plant in a joint venture called Cevip. The contract is worth DM58m (22.6m). Siemens is already installing switching equipment for an international link as well as local exchanges in Silesia under a DM108m deal.

## New push to end impasse on Efta-EC treaty

FRESH efforts will be made in Brussels today to break the judicial deadlock that is the only remaining obstacle to signing of the European Economic Area (Efta) treaty, creating a 19-nation common trading zone, David Buchanan reports from Brussels.

The European Court of Justice threw the Efta deal into doubt last month by effectively striking down the agreement on a mixed Efta treaty, composed of European Court and European Free Trade Association (Efta) judges. Such a court would preempt the European court in interpreting Community law, it said.

EC and Efta negotiators have failed to find a compromise legally acceptable to the EC and politically tolerable to Efta states. The deadlock arises from the EC's view that the only way in which laws governing the 19-nation zone can be kept uniform is for its own court to predominate in disputes. Efta states have resisted rule by foreign judges.

Efta negotiators will today offer a compromise. They will propose that the Luxembourg court deal with all competition cases involving EC and Efta companies or where any sizeable business turnover in the EC is concerned. This would be the majority of competition cases in the Efta zone. Purely Efta cases would be dealt with by a new Efta court.

Efta also proposes that all disputes arising out of those Efta rules be subject to the pact, not just a mirror reflection of EC legislation, should be subjected to outside arbitration.

Such specific provisions include exemptions and transition periods for Efta countries to adjust to standard EC rules which will be the basis of the Efta arrangement.

A first bid to resolve the issue failed earlier this month.

## Single market spells a re-think on logistics

Technical aspects of European business are more vital than ever, Andrew Baxter writes



ON two floors of a 300-metre-long building in a busy industrial district of Frankfurt, hundreds of workers shift thousands of items daily from racks to trolleys, from trolleys to a moving multi-decked box truck, and from boxes into parcels.

The building is where Neckermann, one of Germany's big three mail-order companies, sorts out and packs the contents of 150,000 parcels a day. Large mail-order companies have been using similar methods for 30 years.

But not for much longer, at least at Neckermann. A team of European Logistics Services, part of the US construction equipment group, are conducting a feasibility study which could lead to the introduction of a new, faster item-picking process using modern computerised machinery.

It is one example of how the dramatic changes in the European market are prompting an increased interest in logistics among manufacturers - Neckermann is a "manufacturer" of parcels, every one of which is different.

One of the most important driving forces is the single market, which is encouraging many companies to think for the first time not only about pan-European manufacturing and marketing, but also about more humdrum but equally essential issues such as warehousing, organisation and distribution.

Alternatively, as in Neckermann's case, it is the reunification of Germany which has prompted a fresh look at many aspects of its logistics policy.

As European industry moves into the later stages of its planning for the single market, the more technical aspects of pan-European business are assuming a new significance.

**'Warehouse technology and robotics have been developing so fast that companies which may rarely be making big decisions on logistics need a helping hand'**

Many of the companies that have decided they want or need to be pan-European players will already have made the key acquisitions and reorganised manufacturing accordingly, but that in turn requires gritty decisions on logistics.

At the same time, the single market is prompting changes in transport methods throughout Europe, and the logistics consultancies stand ready to advise manufacturers of the possibilities.

On the Continent, for example, third-party distribution is much less developed than in the UK. Companies such as Caterpillar Logistics Services, part of the US construction equipment group, are experiencing growing demand on the continent for sophisticated service covering all a client's needs.

At first glance it might seem odd that logistics consultancies should be thriving ahead of the single market. Companies which have spent heavily, and confidently, on acquisitions or greenfield site investments ought to be able to site and equip a warehouse and hire a truck fleet, one would have thought.

Not so, says Mr Joachim Miebach, founder of the company that bears his name and one of the key figures in European logistics consultancy. As European industry moves into the later stages of its planning for the single market, the more technical aspects of pan-European business are assuming a new significance.

Alternatively, as in Neckermann's case, it is the reunification of Germany which has prompted a fresh look at many aspects of its logistics policy.

As European industry moves into the later stages of its planning for the single market, the more technical aspects of pan-European business are assuming a new significance.



Miebach: key figure in logistics consultancy

market but has recently done design warehouse work for third-party distribution companies that need to keep an eye on 1992 and their clients' changing priorities. It is actively looking overseas from a UK base, and has formed a number of business associations in Europe.

Miebach, meanwhile, has worked for years with large companies such as SKF, the Swedish bearings group, for which Europe was an important market long before the idea of the single market was born.

Consequently, there is plenty of work around. The large broad-based consultancy companies are often used to advise on distribution network locations, while the German-dominated warehouse equipment industry also has consultancies. In between are a number, such as Miebach in Germany and Haden Technology in the UK, with differing approaches to technology and to clients' logistics strategy, but no axe to grind on equipment.

Haden, based in Letchworth, Hertfordshire, has yet to see much benefit from the single market but has ideas about European distribution already, but these were usually restricted to existing national borders.

As the single market approaches, companies have become aware that "there must be something beyond this," he says.

As long as sales companies are organised on a national

basis - a situation which could well continue in the single market because of language and legislative factors - logistics has never had an independent role to play.

But this trend is now changing, albeit fairly slowly. A typical move was Duraclac International's announcement on January 2 of a new battery parts distribution centre in Belgium, to replace existing warehouse operations in the UK, Benelux, Germany and France.

The key question for which consultancies need an answer from clients is "How good does your logistics have to be to remain competitive in the single market?"

From this, a total logistics strategy can be drawn up, leading to specific recommendations on transport, warehousing, stock management and production logistics.

That might lead to the choice of a single warehousing site, but could equally involve more than one, or a combination of central and national locations, depending on the business and its priorities.

Miebach was brought in at Benckiser, the acquisitive German detergents group, which expanded into cosmetics and into southern Europe, in the late 1980s as part of its pre-1992 strategy.

The task was to establish whether it made sense for cosmetics and detergents to share the same distribution network. Eventually, the decision was taken to build two warehouses in Barcelona and Wiesbaden to serve the European cosmetics market.

Naturally, the more ambitious logistics consultancies such as Miebach are filling out their own pan-European networks to exploit the single market more effectively - as well as to take better advantage of German reunification.

Logistics consultancies, too, have their own logistical challenges.

### INTERNATIONAL ECONOMIC INDICATORS: NATIONAL ACCOUNTS

Figures for GNP/GDP are in billions of European currency units (Ecu). The first breakdown is in current prices and the second shows growth rates in the constant price series.																									
■ UNITED STATES				■ JAPAN				■ GERMANY				■ FRANCE				■ ITALY				■ UNITED KINGDOM					
Current Prices	Gross Domestic Product	Private Consumption	Govt. Spending	Net Exports	Gross Domestic Product	Private Consumption	Total Investment	Govt. Consumption	Net Exports	Gross Domestic Product	Private Consumption	Total Investment	Govt. Consumption	Net Exports	Gross Domestic Product	Private Consumption	Total Investment	Govt. Consumption	Net Exports	Gross Domestic Product	Private Consumption	Total Investment	Govt. Consumption	Net Exports	Current Prices
1984	4,817.9	64.7	18.2	-2.7	1,038.6	59.4	26.8	9.8	2.9	788.9	60.5	20.1	19.9	3.2	606.4	60.5	19.0	22.0	16.5	549.5	61.4	17.3	21.5	-0.2	1984
1985	5,217.5	63.8	17.5	-2.9	1,050.7	58.7	22.0	9.5	3.7	825.5	55.4	19.5	19.8	3.1	611.8	60.8	18.9	22.5	18.7	504.3	61.1	17.2	20.7	0.9	1985
1986	4,349.2	66.6	16.8	-3.1	2,033.6	58.3	27.7	8.6	4.3	746.1	60.2	19.5	19.7	5.6	707.4	60.5	20.2	20.1	16.5	571.1	63.0	17.0	20.7	-0.7	1986
1987	3,937.7	67.2	16.5	-3.1	2,102.0	58.4	28.4	9.4	3.8	967.7	55.3	19.2	19.8	5.8	813.5	60.0	21.2	18.8	16.5	597.2	62.9	17.9	20.3	-1.1	1987
1988	4,147.8	67.2	16.2	-2.2	2,045.7	57.8	30.4	9.1	2.9	1,015.8	54.7	20.0	19.6	5.8	874.5	59.7	21.9	18.3	17.3	703.3	63.9	20.1	19.8	-3.6	1988
1989	4,783.7	67.0	16.0	-1.5	2,052.4	57.3	31.5	9.1	2.1	1,085.2	54.0	20.9	18.7	6.4	874.5	60.0	21.8	18.2	17.0	758.8	63.9	20.8	19.4	-3.8	1989
1990	4,334.6	67.7	14.5	-0.7	2,328.4	57.0	32.6	9.0	1.4	1,182.7	53.5	21.9	18.0	6.4	957.0	60.0	21.8	18.3	17.0	709.6	63.4	19.1	19.3	-0.6	1990
4th qtr. 1990	4,071.0	68.3	13.4	-1.2	2,449.7	56.4	32.9	9.4	1.3	1,207.8	53.4	22.9	17.8	6.2	943.3	60.4	21.4	18.5	16.8	678.0	60.3	13.6	16.8	-0.7	4th qtr. 1990
1st qtr. 1991	4,177.2	68.2	12.6	-0.4	2,505.3	56.0	32.6	9.0	2.3	1,251.5	52.7	22.6	17.5	7.2	947.7	60.3	21.6	18.6	16.5	700.0	63.7	17.5	20.4	-1.5	1st qtr. 1991
2nd qtr. 1991	4,777.2	68.3	12.5	-0.3	2,776.4	56.3	32.2	9.1	2.4	1,271.8	52.6	22.2	18.1	6.1	962.9	60.2	20.9	18.5	16.7	724.2	64.1	20.5	18.3	-0.3	2nd qtr. 1991
3rd qtr. 1991	4,673.1	68.5	13.0	-0.7	2,850.4</td																				

## INTERNATIONAL NEWS

# Anxious Asean leaders tighten economic knot

Victor Mallet on plans to set up a south-east Asian free-trade zone

**S**IX south-east Asian leaders are expected to sign an agreement in Singapore tomorrow on a mutual reduction of tariffs aimed at creating a free-trade area within 15 years.

The pact, worked out for this week's summit of the Association of South East Asian Nations (Asean), which embraces a population of 320m, owes as much to fears of rising protectionism in world markets as to the regional trend towards economic liberalisation.

Asian leaders - from Indonesia, Thailand, Malaysia, the Philippines, Singapore and Brunei - are worried the Uruguay Round of trade talks will fail and that their export-dependent economies could be left out in the cold by trade blocs such as the European Community and the North American free-trade area.

Mr Goh Chok Tong, Singapore's prime minister, said at the weekend that the Asean free-trade area (Afta) would make the region more attractive for trade and investment in the face of competition from Europe and America.

The draft Asean agreement calls for a system of common effective preferential tariffs (Cpt) for intra-Asean trade to be introduced on January 1 1993, starting with manufactured goods, processed agricultural products and capital goods and leading to the Asean free-trade area, with tariffs of 0.5 per cent within 15 years.



Philippine President Corazon Aquino reviews an honour guard yesterday on arrival in Singapore for the Asean summit

and continuing liberalisation in individual Asean states will be sufficient to ensure progress.

Trade within Asia as a whole is thriving, but intra-Asean dealings have not been as successful as their half-heartedness and lack of success. The latest proposals continue to include an opt-out clause known as "six minus x" allowing individual countries temporary exemptions.

The private sector, in the form of the Asean Chambers of Commerce and Industry, has expressed concern over non-tariff barriers and the exclusion of services from the Afta proposals. But businessmen and officials believe fear of protectionism in foreign markets

actual level of intra-Asean trade and intra-Asean investment has not risen significantly in the last 20 years.

"Now we find access for our exports to markets abroad being not as open as before. At the same time our industries have matured and become more competitive internationally, and this has led us to be more confident about pursuing policies of economic liberalisation."

Mr Lee Hsien Loong, Singapore's trade and industry minister, put the case for regional tariff cuts in a statement last week. "If a company in one

Asean country cannot compete against other Asean countries," he said, "what hope does it have on world markets, where the competition is much fiercer?"

Asean would prefer multilateral world trade liberalisation under the auspices of Gatt, and Asean officials last week shelved a controversial Malaysian proposal for an East Asian economic caucus which would have excluded the US. But, as one minister said, the idea is being put in a "glass case" from which it can be removed if a battle of the trade blocs begins.

## Aquino's choice may hit IMF agreements

By Jose Galang in Manila

**P**RESIDENT Corazon Aquino's support for the candidacy of Mr Fidel Ramos, a ruling party outsider and former defence secretary, in Philippine presidential elections in May could affect economic agreements with the IMF.

The announcement was not a complete surprise, but it did disappoint the leadership of the ruling party, Laban Demokratikong Pilipino (Ldp), which had favoured the house speaker, Mr Ramon Mitra.

Mrs Aquino's choice could make the Ldp-dominated Senate less enthusiastic about approving new tax measures that must precede an important International Monetary Fund agreement. The Ldp, which is seen as loyal to Mr Mitra, evolved from the broad coalition which helped bring Mrs Aquino to power in 1986.

Mrs Aquino's decision not to choose Mr Mitra demonstrates the fragility of the coalition.

Mr Mitra defeated Mr Ramos in a party straw vote last November, but the latter accused the Mitra group of cheating.

Some politicians have said Mrs Aquino's move could derail some of her administration's economic programmes. Among these are the government's commitments to the IMF in exchange for financial support for Manila's programmes.

## FINANCIAL TIMES SENDS BUSINESS PEOPLE PACKING!

When it comes to Business Travel, the Financial Times is First Class.

**FIRST CLASS** More Senior European Business people taking 6+ flights within Europe in the past 12 months read the Financial Times than any other European publication.  
(Source EBRIS 1991)

**FIRST CLASS** More UK Business people involved in decision making about company travel services read the Financial Times than any other daily newspaper.  
(Source BMRC 1990)

**FIRST CLASS** More UK Business people taking 1st or business class flights to destinations outside Europe read the Financial Times than any other daily newspaper.  
(Source BMRC 1990)

EVERY MONDAY, our readers consult our "Conferences and Exhibitions" panels to find out where to go to learn more about their business.

FROM MONDAY 16TH MARCH 1992, you can advise them on the best way to get to that conference or important business meeting, where to stay, where to hire a car, or even where to hold their own conferences, in our weekly

CLASSIFIED BUSINESS TRAVEL SECTION.

The Financial Times is a truly International Newspaper - Published in London, Frankfurt, Paris, New York and Tokyo. It is essential reading for people in business in 160 countries worldwide.

Whether in a taxi, on a train, a boat or a plane, Business People Travel with the Financial Times.

For further information on advertising please ring Mark Hall-Smith on 071-873 3503.

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

## Kashmir 'unity tour' fizzles out

By K K Sharma in New Delhi

AS Sikh militants fired guns all day in Srinagar, the capital of Kashmir, a small group from the Hindu revivalist Bharatiya Janata party, led by its president, Mr Muir Mohan Joshi, yesterday unfurled the national flag in the Lal Chowk area of the state capital.

The ceremony, intended to demonstrate the country's unity, served instead to show that the militants fighting for an independent Kashmir had the upper hand. Though Srinagar was under curfew and streets were heavily patrolled, guns crackled all day.

The "unity" cavalcade, in effect, ended at Jammu. The 60,000 people who were meant to accompany Mr Joshi were left behind there.

In place of the planned huge gathering, the national flag was hoisted at a brief ceremony at which less than 200 were present amid the tightest security. Srinagar has seen

Despite the curfew and the security, militants kept up a steady fire all day. Mr Joshi flew back to Jammu yesterday after the ceremony and survived an attempt to shoot down the aircraft carrying him.

## Mauritania's ruler wins poll

**M**AURITANIA'S military leader Colonel Maassoum Ould Sid Ahmed Taya yesterday won the country's first open presidential elections, but his main rival and diplomats said there was cheating, Reuter reports from Nouakchott.

With only one minor result to come, Interior Ministry figures gave Col Taya 62.8 per cent of the vote - nearly twice as much as the 32.9 per cent polled by Ahmed Ould Dadah, the main opposition candidate and a former political exile.

But the opposition said it had proof of electoral fraud.

## Li Peng ends isolation with four-nation visit

**C**HINA'S Prime Minister Li Peng arrived in Rome last night on his first trip to the west since the 1989 crackdown in Beijing on pro-democracy protests. The tour takes him to the United Nations and four European countries, Reuter reports from Beijing.

Li is accompanied by his wife and Qian Qichen, foreign minister. Li Lanqing, minister for foreign trade, is also in the party, according to the official New China News Agency. In Rome, hundreds marched on Saturday to denounce the Ital-

ian government for becoming the first western country to receive Li since the army's attack on protesters in Tiananmen Square. The Chinese leader will spend two days in Italy before attending the World Economic Forum that opens on January 30 in Davos, Switzerland.

On January 31 he will attend a special summit of the United Nations Security Council in New York. He rounds off his trip with visits to Portugal from February 2 to 4 and Spain from February 4 to 6.

AMENDED NOTICE  
THE BANK OF NOVA SCOTIA



A Canadian Chartered Bank

**\$100,000,000**

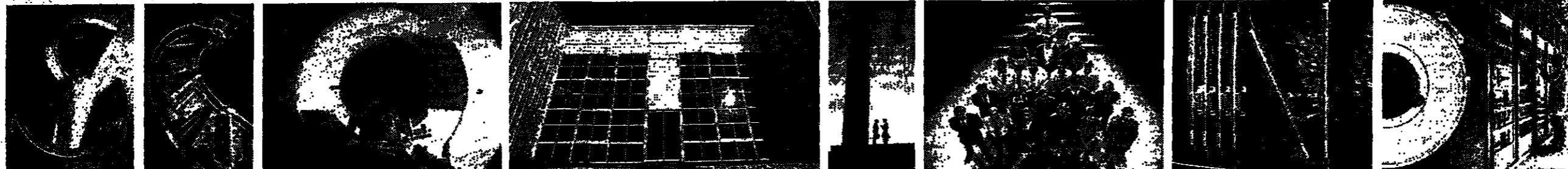
Floating Rate Debentures 2000

Issue Price 100.10 per cent.

For the three months 31st October, 1991 to 31st January, 1992 the Debentures will bear interest rate of 10.60% per annum and the coupon amount per £10,000 denomination will be £266.45.

Agent Bank

Samuel Montagu & Co. Limited



Scotland's skilled workforce, cost efficiencies and established infrastructure are the benefits most cited by the 300 foreign companies already there.

Scotland produces almost 40% of Europe's PCs and output in electronic data processing equipment has grown by 30% per annum since 1980.

Scotland's higher education institutions have, in UK terms, been disproportionately successful in winning EC research contracts.

Scotland's properties - from low-cost facilities to headquarters and bespoke solutions - can be easily accessed through Locate in Scotland's database.

Locate in Scotland provides a comprehensive financial, property and training package to companies looking to expand.

Scotland's 8 universities and over 70 colleges produce over 23,000 graduates per annum - more than any country in Europe on a per capita basis.

Scotland plays host to an advanced IT sector comprising 570 hardware and software companies employing around 70,000.

Scotland has an excellent telecommunications network, direct international flights and on average one flight every fourteen minutes from London - no wonder more companies are moving up in the world.

## LOCATE IN SCOTLAND

To assess the impact a move to Scotland would make on your bottom line contact David Brown on 071-839 2117 or on fax on 071-839 2975. Or write to him at Locate in Scotland, 17 Cockspur Street, London SW1Y 5BL. Scottish Enterprise

Locate in Scotland is the executive arm of government responsible for attracting investment to Scotland.

## YOU CAN PICK UP OUR PINK PAGES IN PARIS AND PENZANCE.

In fact our news and views and FT comment are part of your daily business briefing wherever your business takes you. Pick up your copy at hotels and newsstands all over Europe.

Any problems call the FT Copyline on 49 69 15685150.

FINANCIAL TIMES  
Europe's Business Newspaper

**Going to Japan?**

The following Tokyo hotels offer you the FT at your breakfast table on the day of issue, eight hours ahead of London.

**ANA HOTEL**  
**AKASAKA PRINCE**  
**CAPITOL TOKYU**  
**CENTURY HYATT**  
**DAI - ICHI HOTEL ANNEX**  
**HOTEL OKURA**  
**IMPERIAL HOTEL**  
**NEW OTANI**  
**PALACE HOTEL**  
**ROYAL PARK**  
**TOKYO HILTON**

FINANCIAL TIMES  
Europe's Business Newspaper

**MBA PROGRAM**  
A 14 month training in International Management

Paris (20 weeks)
Eastern Europe (3 weeks)
New - York (18 weeks)
Tokyo (10 weeks)
Asia (6 weeks)

**ISG**  
INSTITUT SUPERIEUR DE GESTION  
Private Institute for Advanced Education  
French Government Approved-State Accredited Degree  
6/8, rue de Lota - 75116 Paris, France  
For further information call Isabelle de Ruz, in Paris (France)  
Tel : (33-1) 48 53 60 00 Ext. 6644

## UK NEWS

# Tories accuse Brussels of political interference

By Philip Stephens, Political Editor



THE European Community's refusal to release funds earmarked for Britain's depressed regions returned to the centre of the election campaign at the weekend, with the government accusing the European Commission of political interference.

Mr Michael Heseltine, the Environment Secretary, accused Mr Bruce Millan, the European Commissioner with responsibility for regional aid, of "ganging up" with the opposition Labour party to embarrass the government.

Mr Millan, who was nominated to the Commission by Labour, indicated last week that some £120m, and to ease the impact of pit closures, British coal-mining was threatened by the government's refusal to give satisfactory assurances that this would be additional to the Treasury's own spending.

He warned also that another £80m in regional aid might be in jeopardy.

That brought claims from the Labour party yesterday

Community countries accept the rules. Only British Tories are so crooked. The sooner we have an election and a Labour government, the sooner we will be seen by our European partners as law-abiding instead of Tory rule-breakers," Mr Kaufman said.

Mr Heseltine has argued privately within the cabinet that it should seek to avoid a public row with the Commission by offering further assurances that the money allocated in regional aid would be additional to, rather than a substitute for, the government's own projects. The Treasury, however, has refused to change its accounting practices.

Yesterday, Mr Heseltine said that the system now operating was the same as the one which applied under Labour governments in the 1970s when Mr Millan had been a Scottish minister. The commissioner's refusal to release the funds therefore represented an "intolerable" interference.

Monday Interview, Page 28

## House prices 'remain depressed'

By Andrew Taylor, Construction Correspondent

HOUSE prices in Britain are unlikely to rise until at least 1994 and are expected to fall further this year in many areas of the UK although the number of sales is expected to rise, a new review of the housing market claims today.

UBS Phillips & Drew, the UK stockbroker, forecasts that house sales will rise by 12 per cent this year. Average prices, however, are expected to fall by 2 per cent.

The brokers say a tidal wave of unsold properties will continue to depress prices even

when sales start to recover. "Over half a million empty houses will be on the market during the course of 1992. This will soak up any increase in demand due to lower interest rates and prevent house price rises," the brokers add.

A straw poll last week of estate agents, housebuilders and mortgage lenders conducted by the Financial Times showed that there had been a sharp increase in interest from would-be house purchasers since the beginning of the year.

Very few agents and builders

felt, however, that the improvement, which traditionally occurs after Christmas, would lead to a rise in prices.

Phillips & Drew in its study,

*Housing Market Economic time bomb*, says there were at least

222,000 empty unsold homes at

the beginning of this year.

The document says rising

unemployment concern that a Labour government would

increase taxes and interest

rates together with a more cau-

tious lending policy by lenders

was continuing to act as a

break on the housing market.

REINSURANCE CONTRACTS which have generated multi-million pound losses for Lloyd's Names may be invalid, according to a report by the specialist reinsurance consultants, Rodney-Smith & Partners.

The report was commis-

sioned by Names - the indi-

viduals whose assets back

underwriting at Lloyd's - who

were members of syndicates

managed by Rose Thomson

Young and Goode Walker

agencies between 1988 and

1990.

The syndicates reinsured the

exposures of other Lloyd's syn-

dicates to catastrophe losses

and were hard hit by a string

of natural disasters and indus-

trial accidents.

The report, which Rodney-

Smith expects to complete in the next two to three weeks, was prepared following a legal opinion offered in October by Mr Gavin Lightman QC.

Mr Lightman said the con-

tracts could be voidable if they

were entered into for reasons

other than for the benefit of

Names and if other parties to

the contracts knew about this.

The report provides some

hope for over 3,000 Gooda

Walker Names who were told

last week that they face a cash

call of £10m for losses incurred during 1989 and 1990.

Six months ago Gooda

Walker Names received a bill

for £137m for 1989 and 1990

losses and the syndicates' total

losses for the two years are

expected to rise even higher

over the next eighteen months.

The syndicates reinsured the

exposures of other Lloyd's syn-

dicates to catastrophe losses

and were hard hit by a string

of natural disasters and indus-

trial accidents.

The report, which Rodney-



Mourners commemorate the 20th anniversary yesterday of Bloody Sunday in Londonderry, Northern Ireland. They later joined a march in remembrance of 14 people shot dead by British troops during a civil rights protest in 1972.

## Consultants warn Lloyd's contracts may be invalid

By Richard Lapper

## BT revives talks on global network

By Alan Cane

NEGOTIATIONS to form a global telecommunications network for business users have been revived by telecommunications companies in Britain, Germany and Japan.

The talks involving BT, the

UK network, Deutsche Telekom

and Nippon Telegraph and Telephone (NTT) had

seemed on the point of foundering late last year when Mr Iain Vallance, BT chairman, failed to seal a global alliance with his German and Japanese

counterparts during an international telecommunications trade fair in Geneva.

BT, however, is now hopeful

a deal can be concluded soon

involving Deutsche Telekom

and NTT taking shares in Syncordia while Telekom and NTT

would take 26 per cent each.

The size of each of the

partner's shareholding is still

under discussion.

The chief threat to the suc-

cess of BT's plans to develop

Syncordia through a relation-

ship with the Germans and

Japanese is from its interna-

tional rivals France Telecom

and American Telephone &

Telegraph and MCI of the US

who, through their own

attempts to woo Deutsche Tele-

kom and NTT, were instrumen-

tal in preventing BT concluding

a deal in Geneva.

the need to negotiate sepa-

rately with national teleco-

munications utilities and pro-

vide it with a customer

services such as maintenance,

customer service and billing.

A BT spokesman said the

negotiations were "warm", but

that no date for concluding the

deal had been fixed. "It could be tomorrow or in a few

weeks" he said. "There is a

strong political element to the

discussions".

Deutsche Telekom and NTT

are BT's favoured partners, but

the spokesman would not con-

firmer that BT expected to retain

48 per cent of the equity in

Syncordia while Telekom and

NTT would take 26 per cent

each. The size of each of the

partner's shareholding is still

under discussion.

The chief threat to the suc-

cess of BT's plans to develop

Syncordia through a relation-

ship with the Germans and

Japanese is from its interna-

tional rivals France Telecom

and American Telephone &

Telegraph and MCI of the US

who, through their own

attempts to woo Deutsche Tele-

kom and NTT, were instrumen-

tal in preventing BT concluding

a deal in Geneva.

## APPOINTMENTS

### Strategic questions for the Pru

Mick Newmarch, chief executive of the PRUDENTIAL, has named Laurel Powers-Freeling, an American who detected her very first job peddling policies for Prudential of America, as the new head of corporate strategy at Britain's biggest insurance company.

Powers-Freeling, at 34 probably the most senior woman at the Pru, will head a team of some 15 strategists. She joined last April at manager level, and has now been made a director reporting directly to Newmarch. She came from Morgan Stanley International - where "I discovered deal-making was not my forte" - following spells specialising in insurance at McKinsey and Price Waterhouse.

The Pru had had a nominal head of strategy before, she says, but her considerably more senior appointment reflects Newmarch's desire to be "much more aggressive with strategy". Mick is commit-

ted to a complete re-examination of how we do our busi-

ness". The energetic Powers-Freeling, whose promotion coincides with the arrival of her first baby, is shortly returning, after just six weeks' leave, to embark on a four-month review of global strategy.

Newmarch himself, who

made his mark on the invest-

ment management side, has

yet to prove he can make a real

success at the helm of the

giant retail financial services

concern. The big question

and one which is hardly likely

to be dealt with in 16 weeks

is how the organisation brings

its distribution techniques into

the 1990s. Perhaps the woman

from the Pru will tell him.

### Movements in finance

■ Richard Lawson has retired from GREENWELL MONTAGU where he was chairman. He has recently retired as the first chairman of the Securities and Futures Authority and had worked in the City for 40 years. He is succeeded as chairman of Greenwell Montagu by the current chief executive, Ernest Fenton.

■ Adam Cooke is promoted to director of INVECSO MID Management.

■ Philip Hickman is appointed head of Midland Bank Trust Corporations, based in Jersey.

## ECONOMICS

## Strike vote may affect interest rates

THE GERMAN wage round will continue to attract attention this week, with markets looking to Friday when the result of the steel strike ballot will be announced.

With the Bundesbank keen to see a reduction in inflationary pressures, settlements in the wage round will influence the decision whether to reduce German interest rates, a move that could lead to lower borrowing costs across Europe.

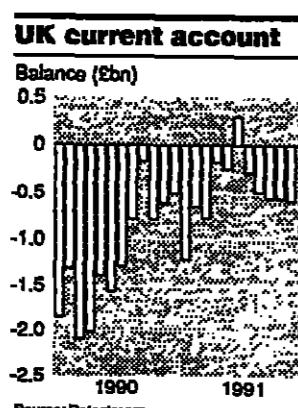
The steel section of the IG Metall union needs a 75 per cent vote in favour to call the industry's 185,000 workers out on strike.

After last week's dismal industrial output figures for the UK, the markets will focus on today's trade and current account figures and on the Confederation of British Industry's quarterly trends survey published tomorrow.

City predictions of an £800m visible trade deficit in December would bring the deficit for 1991 to around £10bn – less than for 1990, but, in the view of some, worryingly high for a country deep in recession.

Recent CBI surveys have pointed to weakening expectations of economic recovery, after some improvement in the early autumn.

In the US, President Bush



month), retail sales for December (up 1.9 per cent on year), US fourth-quarter employment cost index, consumer confidence in January (53.0), President Bush delivers State of the Union address, Australia, November manufacturing output price index, provisional manufacturing production figures for December, November export price index.

Wednesday: UK, December building society commitments (£2.8bn), new construction orders in November, US, 1991 fiscal budget released, Senate banking committee meets, fourth-quarter advance GDP (up 0.5 per cent on month).

Australia, November manufacturing input price index, fourth-quarter consumer price index (up 0.8 per cent on quarter, 1.4 per cent on year), Canada, December raw materials price index, December industrial product price index.

Thursday: UK, Institute for Fiscal Studies publishes a study on options for the budget, new vehicle registrations for December, final money supply data for December, US, December durable goods orders (down 1.0 per cent on month), personal income in December (up 0.5 per cent on month), December personal consumption expenditure (flat), initial

claims for week ended January 18, M1 (£4.5bn), M2 (£8bn), M3 (£10bn), all for week ended January 20, export and import price indices for December, France, December consumer price index (up 0.1 per cent on month, 3.1 per cent on year), Canada, November employment earnings.

Friday: Germany, result of steel strike ballot, US, December leading indicators (up 0.1 per cent on month), December new home sales (up 2 per cent on month), January agriculture prices, Japan, November consumer price index (up 2.6 per cent on year), excluding perishables (up 2.2 per cent on year), December trade balance and current account, unemployment rate in December, housing starts in December (down 19 per cent on year), December construction orders.

During the week: Germany, January preliminary cost of living (up 0.8 per cent on year), December PPI (down 0.2 per cent on month), Japan, first quarter economic outlook, Norway, December industrial production, Spain, December current account, Italy, December trade balance.

Emma Tucker

## PARLIAMENTARY DIARY

## TODAY

Commons: Motions on Northern Ireland electricity industry orders, Lord Local Government Finance Bill, committee stage. British Waterways Bill, third reading.

Select committee: Public Accounts – subject: PSA

Environment, S.H. Chipperfield, chief executive, PSA

Social security – subject: operation of pension funds.

Witnesses: British International Helicopters pensioners; Mr Sean Hand (Room 21, 4.30pm).

TOMORROW

Commons: Prison Security Bill, remaining stages. Motion on the unclassified securities regulations. Opposed private business.

Lord Local Government Finance Bill, committee stage.

Select committee: Social security – subject, operation of pension funds. Witnesses: Maxwell private companies pension fund members

and associates, independent pensions research group (Room 16, 10.30 am).

Trade and industry – subject, exports to Iraq. Witnesses: Foreign Office officials (Room 18, 10.30 am).

Cardiff Bay Barrage Bill (Room 6, 10.30 am).

WEDNESDAY

Commons: Education (Schools) Bill, remaining stages.

Lord: Short debate on the Welsh economy. Short debate on the social and political challenges facing the new United Nations secretary-general. Question to government on democracy and justice in Hong Kong after 1997.

Select committee: Cardiff Bay Barrage Bill (Room 6, 10.30 am).

Environment – subject, coastal zone protection. Witnesses: English Nature; Countryside Commission (Room 21, 10.30 am).

Trade and industry – subject, exports to Iraq. Witnesses: Customs and Excise officials (Room 15, 10.30 am).

Agriculture – subject, trade gap in food and drink. Witnesses: Marks and Spencer, ASDA Stores; J. Sainsbury (room 17, 4.15 pm).

Health – subject, NHS trusts. Witnesses: National Association of Health Authorities and Trusts; Trust Federation; Institute of Health Services Management; Royal College of Nursing.

Commons: Motion on English revenue support grant followed by motions on the Welsh revenue support grant.

Lord: Badgers Bill, second reading. Local Government Finance Bill committee.

Selected committee: Cardiff Bay Barrage Bill (Room 6, 10.30 am).

THURSDAY

Commons: Motion on English revenue support grant followed by motions on the Welsh revenue support grant.

Lord: Badgers Bill, second reading. Local Government Finance Bill committee.

Selected committee: Cardiff Bay Barrage Bill (Room 6, 10.30 am).

FRIDAY

Commons: Private members' bills.

Lord: Coal Industry Bill, second reading. Motions on Northern Ireland electricity orders.

Education and Science – subject, student support.

Witnesses: Alan Howarth MP, reporter for 1990-91. Witnesses:

education minister (Room 5, 4.30 pm).

Home affairs – subject, work of the Lord Chancellor's department. Witnesses: Lord Mackay of Clashfern, Lord Chancellor, and Mr Thomas Legg, permanent secretary (Room 15, 4.30 pm).

Joint committee on consolidation – subject, Capital Gains Tax Bill. Witness: draftsmen of the consolidation (Room 3a, 4.30 pm).

THURSDAY

Commons: Motion on English revenue support grant followed by motions on the Welsh revenue support grant.

Lord: Badgers Bill, second reading. Local Government Finance Bill committee.

Selected committee: Cardiff Bay Barrage Bill (Room 6, 10.30 am).

FRIDAY

Commons: Private members' bills.

Lord: Coal Industry Bill, second reading. Motions on Northern Ireland electricity orders.

Education and Science – subject, student support.

Witnesses: Alan Howarth MP, reporter for 1990-91. Witnesses:

education minister (Room 5, 4.30 pm).

Home affairs – subject, work of the Lord Chancellor's department. Witnesses: Lord Mackay of Clashfern, Lord Chancellor, and Mr Thomas Legg, permanent secretary (Room 15, 4.30 pm).

Joint committee on consolidation – subject, Capital Gains Tax Bill. Witness: draftsmen of the consolidation (Room 3a, 4.30 pm).

THURSDAY

Commons: Motion on English revenue support grant followed by motions on the Welsh revenue support grant.

Lord: Badgers Bill, second reading. Local Government Finance Bill committee.

Selected committee: Cardiff Bay Barrage Bill (Room 6, 10.30 am).

FRIDAY

Commons: Private members' bills.

Lord: Coal Industry Bill, second reading. Motions on Northern Ireland electricity orders.

Education and Science – subject, student support.

Witnesses: Alan Howarth MP, reporter for 1990-91. Witnesses:

education minister (Room 5, 4.30 pm).

Home affairs – subject, work of the Lord Chancellor's department. Witnesses: Lord Mackay of Clashfern, Lord Chancellor, and Mr Thomas Legg, permanent secretary (Room 15, 4.30 pm).

Joint committee on consolidation – subject, Capital Gains Tax Bill. Witness: draftsmen of the consolidation (Room 3a, 4.30 pm).

THURSDAY

Commons: Motion on English revenue support grant followed by motions on the Welsh revenue support grant.

Lord: Badgers Bill, second reading. Local Government Finance Bill committee.

Selected committee: Cardiff Bay Barrage Bill (Room 6, 10.30 am).

FRIDAY

Commons: Private members' bills.

Lord: Coal Industry Bill, second reading. Motions on Northern Ireland electricity orders.

Education and Science – subject, student support.

Witnesses: Alan Howarth MP, reporter for 1990-91. Witnesses:

education minister (Room 5, 4.30 pm).

Home affairs – subject, work of the Lord Chancellor's department. Witnesses: Lord Mackay of Clashfern, Lord Chancellor, and Mr Thomas Legg, permanent secretary (Room 15, 4.30 pm).

Joint committee on consolidation – subject, Capital Gains Tax Bill. Witness: draftsmen of the consolidation (Room 3a, 4.30 pm).

THURSDAY

Commons: Motion on English revenue support grant followed by motions on the Welsh revenue support grant.

Lord: Badgers Bill, second reading. Local Government Finance Bill committee.

Selected committee: Cardiff Bay Barrage Bill (Room 6, 10.30 am).

FRIDAY

Commons: Private members' bills.

Lord: Coal Industry Bill, second reading. Motions on Northern Ireland electricity orders.

Education and Science – subject, student support.

Witnesses: Alan Howarth MP, reporter for 1990-91. Witnesses:

education minister (Room 5, 4.30 pm).

Home affairs – subject, work of the Lord Chancellor's department. Witnesses: Lord Mackay of Clashfern, Lord Chancellor, and Mr Thomas Legg, permanent secretary (Room 15, 4.30 pm).

Joint committee on consolidation – subject, Capital Gains Tax Bill. Witness: draftsmen of the consolidation (Room 3a, 4.30 pm).

THURSDAY

Commons: Motion on English revenue support grant followed by motions on the Welsh revenue support grant.

Lord: Badgers Bill, second reading. Local Government Finance Bill committee.

Selected committee: Cardiff Bay Barrage Bill (Room 6, 10.30 am).

FRIDAY

Commons: Private members' bills.

Lord: Coal Industry Bill, second reading. Motions on Northern Ireland electricity orders.

Education and Science – subject, student support.

Witnesses: Alan Howarth MP, reporter for 1990-91. Witnesses:

education minister (Room 5, 4.30 pm).

Home affairs – subject, work of the Lord Chancellor's department. Witnesses: Lord Mackay of Clashfern, Lord Chancellor, and Mr Thomas Legg, permanent secretary (Room 15, 4.30 pm).

Joint committee on consolidation – subject, Capital Gains Tax Bill. Witness: draftsmen of the consolidation (Room 3a, 4.30 pm).

THURSDAY

Commons: Motion on English revenue support grant followed by motions on the Welsh revenue support grant.

Lord: Badgers Bill, second reading. Local Government Finance Bill committee.

Selected committee: Cardiff Bay Barrage Bill (Room 6, 10.30 am).

FRIDAY

Commons: Private members' bills.

Lord: Coal Industry Bill, second reading. Motions on Northern Ireland electricity orders.

Education and Science – subject, student support.

Witnesses: Alan Howarth MP, reporter for 1990-91. Witnesses:

education minister (Room 5, 4.30 pm).

Home affairs – subject, work of the Lord Chancellor's department. Witnesses: Lord Mackay of Clashfern, Lord Chancellor, and Mr Thomas Legg, permanent secretary (Room 15, 4.30 pm).

Joint committee on consolidation – subject, Capital Gains Tax Bill. Witness: draftsmen of the consolidation (Room 3a, 4.30 pm).

THURSDAY

Commons: Motion on English revenue support grant followed by motions on the Welsh revenue support grant.

Lord: Badgers Bill, second reading. Local Government Finance Bill committee.

Selected committee: Cardiff Bay Barrage Bill (Room 6, 10.30 am).

FRIDAY

Commons: Private members' bills.

Lord: Coal Industry Bill, second reading. Motions on Northern Ireland electricity orders.

Education and Science – subject, student support.

Witnesses: Alan Howarth MP, reporter for 1990-91. Witnesses:

education minister (Room 5, 4.30 pm).

Home affairs – subject, work of the Lord Chancellor's department. Witnesses: Lord Mackay of Clashfern, Lord Chancellor, and Mr Thomas Legg, permanent secretary (Room 15, 4.30 pm).

Joint committee on consolidation – subject, Capital Gains Tax Bill. Witness: draftsmen of the consolidation (Room 3a, 4.30 pm).

THURSDAY

Commons: Motion on English revenue support grant followed by motions on the Welsh revenue support grant.

## MANAGEMENT

## Keeping the very best of company

Diane Summers reviews a comprehensive survey of working conditions



Which companies provide the best working conditions and career prospects for women? Which ones offer flexible hours, job shares, career breaks and creches?

A guide to the 50 best companies to work for in Britain, according to these criteria, will be published on February 20. Its author, Scarlett McCauley, a former president of

the National Union of Journalists and the mother of small children, was herself the first, and so far the only, trade union president to have been a job-share.

A summary of her main findings for the private sector is shown in the table: the full analysis includes local and central government, media companies and charities. She also rated companies for positive action - setting targets for the promotion of women and providing special training - and how well the recruitment

and progress of women was monitored by an organisation.

McCauley's conclusions were based on questionnaires to companies and interviews with female employees. She rated companies sector by sector: it was easier, for example, to get on to the list of best companies as an engineering company than as a retailing organisation.

*The Best Companies for Women by Scarlett McCauley, Pandora, £7.99*

## The employers that are most considerate to female workers

COMPANIES	Equal Opportunities policy	Equal Opportunities recruitment	Monitoring	Positive Action	Creches	Carer breaks	Job shares	Flexible hours	Comments
<b>SECTOR: ENGINEERING</b>									
British Aerospace	✓	✓	✓	✓	✓	✗	✗	✓	• Taking the problem of few women in its workforce seriously. But has the message got out from headquarters?
Brown & Root	✓	✗	✗	✗	✗	✗	✓	✓	• Trying hard to reflect women in clerical and administrative jobs. more attention needs to be paid to engineering.
General Electric Company	✓	✓	✓	✗	✓	✓	✓	✓	• Promotion mainly based on merit, but equal opportunities message not getting through to the line managers. Men get extra pay.
Lucas Industries	✓	✓	✓	✓	✗	✗	✗	✓	• Promotion mainly based on merit, but equal opportunities message not getting through to the line managers. Men get extra pay.
Dow Arop	✓	✓	✗	✗	✗	✗	✗	✓	• Good a lot of work to give women equal opportunities in the marketing and sales areas.
The Rover Group	✓	✓	✓	✓	✓	✗	✓	✗	• Has had a good reputation among women engineers for many years.
<b>SECTOR: FINANCE</b>									
Alliance & Leicester	✓	✓	✗	✗	✗	✓	✓	✓	• Equal opportunities for women have paid dividends in loyalty. Not clear whether women are better than men in management.
Barclays Bank	✓	✓	✓	✗	✗	✓	✓	✓	• Big enough to have flexibility to meet needs of individuals. Not just the graduate high-fliers it wants to retain.
Hallifax Building Society	✓	✓	✓	✗	✗	✓	✓	✓	• Women are getting promoted faster in the south than the north. No outstanding record in equal opportunities: steady progress.
Legal & General	✓	✓	✓	✗	✗	✓	✓	✓	• Changing past practices by proper training and opportunities, negotiating individual hours and enhanced maternity benefits.
Midland Bank	✓	✓	✓	✓	✓	✓	✓	✓	• Good a lot of work to give women equal opportunities in the marketing and sales areas.
National Westminster Bank	✓	✓	✓	✓	✗	✓	✓	✓	• Management development schemes emphasis more objective selection and development, based on potential.
Prudential Corporation	✓	✓	✓	✓	✓	✓	✓	✓	• Equal opportunity policies in place. Now must change entrenched attitudes to give women a fair chance.
Royal Bank of Scotland	✓	✓	✓	✗	✗	✓	✓	✓	• Has overhauled recruitment and promotion policy. But cannot afford to rest until women get into senior management.
Sun Life of Canada	✓	✓	✗	✗	✗	✓	✓	✓	• Offers flexible hours, part-time, job sharing, term-time working and part-time working. Continuous training and development.
TSB	✓	✓	✓	✓	✓	✓	✓	✓	• Came into the equal opportunities fold, but programme is thorough. Introducing targets in promotion and recruitment.
<b>SECTOR: HIGH-TECHNOLOGY</b>									
Bull Hill Information Systems	✓	✓	✗	✗	✗	✓	✓	✓	• Women feel the company is making progress but must try harder if it is to attract more and retain them.
ICL	✓	✓	✓	✗	✗	✓	✓	✓	• Some of the more recent changes. However it goes further than most companies in gender commitment to women.
Rank Xerox	✓	✓	✓	✓	✗	✓	✓	✓	• Policy to encourage women into management goes to the very top. Looking at new ways of encouraging women.
<b>SECTOR: MANUFACTURING</b>									
Imperial Chemical Industries	✓	✓	✓	✓	✓	✓	✓	✓	• Use managers review recruitment, promotion and career development of women, and set objectives for improvement.
Mars	✓	✓	✓	✓	✓	✓	✓	✓	• Highly paid egalitarian company. Positive action programme includes targets for women managers.
Smith's	✓	✓	✗	✗	✗	✓	✓	✓	• One of the few manufacturers seriously looking at equal opportunities. Does not compare well with other sectors.
<b>SECTOR: OIL COMPANIES</b>									
British Petroleum	✓	✓	✓	✓	✓	✓	✓	✓	• Needs to help less qualified women, but in the targeted areas it has certainly been successful.
Esso	✓	✓	✓	✗	✗	✓	✗	✓	• Managers and graduate trainees particularly targeted, but maternity leave and career breaks are available to all.
Shell	✓	✓	✓	✓	✓	✓	✓	✓	• Male dominated, conservative company with good policies for women. Committed to get the best out of female staff.
<b>SECTOR: RETAILING</b>									
Boots the Chemist	✓	✓	✓	✗	✗	✓	✓	✓	• Planned school term-only working. Trying to help people with domestic commitments progress in the company.
Littlewoods	✓	✓	✓	✓	✗	✓	✓	✓	• Target of 20 per cent women middle managers reached a year ahead of schedule, revised to 25 per cent.
Marks & Spencer	✓	✓	✓	✗	✗	✓	✓	✓	• Superior benefits package. Keeps itself in the forefront of good employment practices.
Sainsbury's	✓	✓	✓	✗	✓	✓	✓	✓	• One of the best employers. New branch management structures have helped to progress from the check-out up the hierarchy.

## CONTRACTS &amp; TENDERS

TENDER INVITATION  
Privatization in Hungary

We are inviting bids in an open tender for 330 units of ten companies representing approximately 40-45% of the retail food trade in Budapest, a city of more than two million inhabitants.

The strategic goal is to develop a chain of 20-60 business units.

Domestic or foreign investors may submit applications for total or partial acquisition or lease of the retail units presently owned or leased by 10 retail food corporations.

The tender booklet, containing the detailed Terms of Reference and the list of the business units, is available at:

the Department of Investor Initiated Privatization at the  
STATE PROPERTY AGENCY  
Budapest, V. Vigadó u. 6. Room No. 315  
from  
January 20, 1992

The price of the tender booklet is USD 100

The deadline for submission (to the above address) is  
March 20, 1992

ANNOUNCEMENT FOR PRE-QUALIFICATION  
FROM  
EREGLI IRON AND STEEL WORKS INC.  
TURKEY

Announcement is hereby made for the pre-qualification of the "SHIP UNLOADERS" and "CONVEYOR LINES" included within the New Harbour Facility of the CAPACITY IMPROVEMENT AND MODERNIZATION PROJECT to the integrated steel plant at Kide-Eregli TURKEY. The project is aimed to increase production and improve product quality.

II This Facility covers 3 (three) of Ship Unloaders with 1500 MTPH capacity each, clamshell grab type with six, single trolley and spread 2.2 km. long delivery Conveyor Lines with transfer towers to the existing stock yards.

III As the finance source Supplier's Credit and/or Buyer's Credit or Foreign Credit shall be utilized.

IV Only the pre-qualified companies shall be invited to bid. Documents regarding the pre-qualification shall be issued to those who apply in writing to ERDEMIR by the date stated below. Delayed applications for pre-qualification shall not be taken into consideration and thus will not be invited to bid.

V During the bidder's qualification, the following points will be taken into consideration:

- Bidders must have adequate experience for the establishment of subject facility. If the bidder is a trading company, the bids must be submitted together with another technical sub-supplier whose qualifications meet the requirements.
- The sub-suppliers selected by the bidders must be experienced companies in their respective fields.
- Bidders must also have satisfactory qualifications in terms of their financial status.

VI Applications for the above project must be received at the following address not later than 17.00 hours - Turkish local time - Friday February 21st 1992.

ERDEMIR  
YATIRIMLAR GENEL MUDURU YARDIMCILIGI  
67330 KIZIL EREGLI/TURKEY  
SUBJECT: PRE-QUALIFICATION APPLICATION FOR  
NEW HARBOUR CRANES AND CONVEYOR LINES

VII All correspondence shall be in the English Language.

## LEGAL NOTICES

## CABLENET (UK) LIMITED

NOTICE IS HEREBY GIVEN, pursuant to Section 48(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above company will be held at the offices of T. & J. Partnership, 10 Albany Place, Madeline Street, London, EC2A 4QH on 7th February 1992 at 10.00 hours for the purpose of hearing the statement of the liquidator and to consider a copy of the report prepared by the Administrative Receiver under Section 48 of the said Act. The meeting may, if it thinks fit, adjourn or adjourn any part of it. Notice of the meeting will be given to the creditors by the date of the meeting.

(b) There has been lodged with us at the address shown above, no later than noon on 6 February 1992, a copy of the statement of the liquidator and the report of the Administrative Receiver under Section 48 of the said Act.

(c) The creditors will be entitled to vote if:

(i) they have delivered to us at the address shown above, no later than noon on 6 February 1992, a copy of the statement of the liquidator and the report of the Administrative Receiver under Section 48 of the said Act.

(ii) they have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(d) There has been lodged with us on 6 February 1992, a copy of the statement of the liquidator and the report of the Administrative Receiver under Section 48 of the said Act.

(e) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(f) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(g) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(h) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(i) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(j) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(l) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(m) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(n) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(o) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(p) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(q) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(r) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(s) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(t) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(u) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(v) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(w) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(x) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

(y) The creditors have given notice in writing to us that they claim to be entitled to receive from the company and the claim has been duly admitted under the provisions of Rule 3(1) of the Insolvency Rules 1986.

## ARTS

## American symphonists

**A**ccording to a recent survey by the American Symphony Orchestra League, covering five years of programmes by the leading orchestras, John Adams (the composer of the operas *Nixon in China* and *The Death of Klinghoffer*) is the living American composer most often played. Kurt Masur began his directorship of the New York Philharmonic with Adams's *Short Ride in a Fast Machine* and *Trombone*, two short works, one loud and one soft. *El Dorado*, Adams's latest orchestra piece, was given its premiere recently by the San Francisco Symphony, which commissioned it. It's about "the greed of the eighties", we are told, with a first movement, angry and violent, that is "my own response to the Gulf War".

I've not heard *El Dorado*, but last month in New York there were two symphonies containing much angry, noisy music.

John Corigliano's First Symphony was inspired by the sight of the AIDS Memorial Quilt, those thousands of commemorative panels for those who have died. Each movement recalls a lost musician friend. The first, "Of Rage and Remembrance", begins "ferociously" and includes pages on end of slashing chords marked "full as loud as possible", but in a quiet episode a distant piano is heard playing the *Albeniz* *Tango*, a favourite piece of the pianist friend

loved ones on a new panel. The emotional charge was high.

The critic must steel his heart to say that, for all the pain and grief and love that it expresses, the musical means of expression are undistinguished, conventional, obvious. The *New York Times* went so far as to call the result "vulgar".

Aaron Jay Kernis's Second Symphony, which was given its first performance by the New Jersey Symphony under Hugh Wolff, addresses even more "the endless violence of the Gulf War, the subtle and unsightly encroachment upon women's and minority rights, the hovering threat of censorship of artists along with the economic, social, and medical disasters that plague us daily". Adams is 45, Corigliano is 54; Kernis is a young composer, born in 1960, who has become very prominent. He wrote some good, exuberantly inventive works in his youth: *Dream of the Morning Sky* (1983), for soprano and orchestra; *Love Scenes* (1987), for soprano (Dawn Upshaw) and cello. But now, as work after work after work pours out, he seems content to press the conventional response triggers.

His first symphony, *Symphony in Waves*, had its premi

ere earlier this season from the Takemitsu.

New York Chamber Symphony, and has been recorded. It included Adams-like passages of minimalism. The movements of the Second Symphony are entitled "Albeniz", "Air/Ground", and "Baroque". The first, marked "aggressively", contains "wave upon wave of noisy climax underpinned by ostinato. In the second, simple melodies wander over "grounded" harmonies. While writing the third, Kernis says, "a recurring image was the building full of innocent Iraqi civilians under siege which was mistakenly bombed and obliterated nearly a year ago"; it ends with the loudest noise I have ever heard in a concert hall - four tam-tams whacked "at maximum volume" for five long seconds. Audience and orchestra players covered their ears.

Crash-bang - alternating (but not always) with episodes soft, sentimental, and soupy - has become the mode of the successful American orchestra works taken up in city after city. Del Tredici's *Alice* screams at the top of her voice; he himself describes his *Steps*, composed for the Philharmonic, as "violent and rauous... clattering... Godzilla battling Megalon". This is music for people already half-deafened, responsive only to high-decibel assault. And he is not the only composer who writes it.

Poster-art is in vogue. American orchestras (and their conductors) - shunning Carter, Sessions, Wuorinen - embrace it. When not strident, it's "nostalgic". In the programme that brought the Kernis, there was a "new" Flute Concerto, by Joseph Turin, in sub-Prokofievian vein. In the Philharmonic

programme after the one that brought the Corigliano, Slatkin championed *Claude Baker's Shadows*, a "Japanese" piece such as many composers have written, a flower arrangement of exquisite sounds - scratch, patter, tinkle and ting - based on four haiku but also (with full acknowledgement and near-quotation) on movements by Mahler, Britten, and Stravinsky. Dainty working, no harm in it at all - and no sustenance. We might as well have been listening to Takemitsu.

## St Matthew Passion

ROYAL FESTIVAL HALL

The programme-book for the London Philharmonic concert on Saturday had an informative interview with its conductor, young Franz Welser-Most, about his approach to Bach's *St Matthew Passion*.

"Basically the big pulse in the entire piece comes from the recitations, and the other numbers just have to fit in," he said, and that was exactly how it turned out. Yet one mightn't have foreseen just how swift that would be: the result was quite possibly the speediest performance of the *Passion* ever heard. Twenty minutes before the announced ending-time, it was over.

The evangelist-narrator was the young tenor Kurt Aszberger, admirably clear and communicative, who allowed himself more dramatic involvement as the story proceeded. As promised, the work swept along without a pause or hesitation. In that sense at least, there was all the narrative urgency one could want.

The pious gravity long favored by British choral tradition went out of the window; the young Mozart Choir of Linz had been imported for the occasion, and (with choirboys

from St Albans's Abbey) they sang lightly and trippingly. If there is pathos or tragedy in the work, it had to be deduced from the text.

The voice of Jesus was Jeffrey Bell's light, romantic bass. The soloists Welser-Most chose were a young quartet

and many of them could claim greater authenticity than any grave Victorian trudge. Yet it seemed not merely light, but lightweight. Perhaps, after all, such tempi need period instruments to lend them enough expressive bite.

David Murray

## Jazz at the Palladium

Tenor-saxophonist Sonny Rollins returns to London on Sunday April 26 for a one-night engagement at the London Palladium. He will be accompanied by the band he has led for the past decade - Clinton Anderson (trombone), Al Foster (drums), Mark Soskin (keyboards), Jerome Harris (guitar) and Bob Cranshaw (electric bass).

Booking information from (071) 494 5038.

## European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 0730-0800 Moneyline

1230-1300 Business Morning

1330-1400 Business Day

2000-2300 World Business Today

- a joint FT/CNN production with Grant Parry and Colin Chapman

2300-2330 World Business Today

0100-0130 Moneyline

Super Channel

0800-0920 Business View

0930-0700 Business Insiders

2130-2200 (Tues) East Europe

Finance Weekly Index analysis from FTTV

2130-2200 (Wed) FT Business

Weekly - global business report with James Bellini

2130-2200 (Thurs) Talking Heads - International Issues

Sky News

1200 International Business

Report

1130, 1730, 2130, 0430, 0530

(Thurs) FT Business Weekly

SATURDAY

CNN 0730-0800 Moneyline

0900-0930 World Business This

Week - a joint FT/CNN production

1540-1610 Moneyweek

1800-1930 World Business This

Week

SUNDAY

Super Channel

1800-1930 FT Business Weekly

Sky News

1330, 1630, 2030, 0030, 0230 FT

Business Weekly

CNN 1800-1830 World Business This

Week



The dome that tried to rise but sighed too deeply: the brand new ecumenical church in the town centre designed by PDD architects

## ARCHITECTURE

## Milton Keynes: the view from the grid

**C**ities are dense and difficult places. They both elevate and depress the human spirit. God and Mammon fight for the city's heart while mere mortals scurry about their business, hoping to find solace from the daily grind. Cities are more than paper diagrams of imposed order. They flower out of adversity and take time to establish their character and culture. They need a purpose higher than mere accommodation, a status beyond statistics.

Mike Keynes in Buckinghamshire is celebrating 25 years of birth pangs this month. It is described as the fastest growing city in Britain - its population when it was designated in 1967 was 15,850, today it is around 150,000. It is the last town to be commissioned in England and in many ways it demonstrates the easy solution to the problems of our declining cities. It is relatively straightforward to take 22,000 acres of Buckinghamshire farmland and turn it into an efficient new suburb; it is much harder to plan and organise the regeneration of those English cities that exploded in the 19th century and have never quite recovered their equilibrium.

No one underestimates the skill and hard work that goes into persuading people and businesses to relocate to a new town. But it cannot be denied that it helps if you have a blank sheet, and it certainly helps if your blank sheet can be laid across some desolate meadows half way between London and Birmingham and near good motorways and railways.

What does Milton Keynes look like after 25 years? How successful is it? Can it be described in any way as a city?

When it comes to visibility and civic appearances Milton Keynes does not score highly. What you see derives strictly from the plan created in the late 1960s by Llewellyn-Davies, Weeks, Forestier-Walker and Bor under the particular guidance of one partner, Richard Llewellyn-Davies. He was described at the time as "the intellectual leader of the scientific wing of English architects". He was subsequently to become a Labour peer.

His plan was for a town dedicated to ease of movement by motor car. The basic of the plan is a grid of roads; and each kilometre square of the grid formed the boundary for local development. The grid linked the existing settlements at Bletchley, Wolverton and Stony Stratford with the new centre of Milton Keynes. A famous perspective view of the future new city was drawn early on by Helmut Jacoby, in which a bubble helicopter hovered over a leafy grid of roads, water and low-rise buildings.

His vision was accurate. You can visit Milton Keynes today and not really notice the town at all because of the effectiveness of the tree planting and landscaping. Actually you could just spend your time exploring the double grid: at one level there is the public and commercial/industrial buildings are in marked contrast to the housing. The enormous shopping centre, which provides an indoor street almost as long as Oxford Street, is cool and Miesian. It has a faint air of Mussolini's new Rome about it, but perhaps that is because of all the travertine. The railway station and offices are mainly glass boxes, but there are some more interesting, very new buildings like the polytechnic by Ted Cullinan and the headquarters of Pharmacia by Hobbs Architects. There is the brand new ecumenical church, with its dome, at the centre of the town, designed by PDD architects. This ought to have been much bigger. The dome does not do what domes are meant to do and sail over the lower buildings. Instead it looks as though it tried to rise above its surroundings but sighed so deeply that it sank down again.

Since the inception of the town, some 15 million trees have been planted, wide planted verges are everywhere and there must be hundreds of planted roundabouts. Because all the buildings are low rise - indeed there was

apparently a planning instruction that nothing was to be higher than a tree - the town is largely invisible.

Because of this strange sense of arboreal limbo it is quite a shock to dive off the road grid into the housing neighbourhoods. But it is a salutary shock. Here is written the history of British housing design over the last two decades. It is also the history of British architecture.

The new town assembled good teams of well known architects. Influenced by the grid, early housing like Netherfield ran long, low, flat roofed terraces across almost a mile of landscape. Netherfield was designed by Jeremy Dixon, Ed Jones, Chris Cross and Mike Gold. It had aluminium roofs and plastic fins dividing houses from house in the terraces. As the land dropped so did the houses, but the long flat roofs continued at one level height throughout, sometimes leaving large gaps between the houses and the road. Norman Foster's office also designed some housing for Milton Keynes in the early days at Beaufort. The houses had flat aluminium roofs clad with profiled aluminium panels. This experiment failed and after a few years, pitched roofs were added to the terraces.

Today those sorts of terrible architectural experiments would not be allowed and the idea of regimented workers' housing - however much part of Llewellyn-Davies's and others' Leninist dreams - has vanished. A tour of the housing areas today is, if anything, like a visit to the Ideal Home Exhibition: 68 per cent of the population are house owners and houses are largely built by private developers following standard guidelines. There are good vernacular

"fishing village" designs by architects like Richard Mac Cormac, Wayland Tunley, Peter Aldington and Ralph Erskine. There are also mock Tudor houses, Georgian houses, thatched houses, regency houses, and every conceivable variety of gingerbread houses. Both Hansel and Gretel would be happy here.

The town centre and almost all the public and commercial/industrial buildings are in marked contrast to the housing. The enormous shopping centre, which provides an indoor street almost as long as Oxford Street, is cool and Miesian. It has a faint air of Mussolini's new Rome about it, but perhaps that is because of all the travertine. The railway station and offices are mainly glass boxes, but there are some more interesting, very new buildings like the polytechnic by Ted Cullinan and the headquarters of Pharmacia by Hobbs Architects. There is the brand new ecumenical church, with its dome, at the centre of the town, designed by PDD architects. This ought to have been much bigger. The dome does not do what domes are meant to do and sail over the lower buildings. Instead it looks as though it tried to rise above its surroundings but sighed so deeply that it sank down again.

That somehow sums up what I feel about Milton Keynes: it ought to have been wonderful but it is not one of our really good architects worked on any of the public buildings - and although all the trees are splendid, the built fabric of Milton Keynes is not of the calibre needed to make it a city. It is the garden suburb adapted for the car, and on so carefully planned.

Colin Amery

## Faith Healer

ROYAL COURT THEATRE

After the delights of his *Dancing at Lughnasa*, Brian Friel's new play turns out to be relatively heavy going. Indeed, were it not for his charming Irish way with the English language and the excellence of the acting, one would be tempted to say that it is overlong and dangerously thin.

*Faith Healer* does not have much of a theme. It might be summed up as "what is the difference between someone who occasionally achieves miraculous cures and a quack?". The answer is not a lot. A sub-theme, explored in the second act, is what is the difference between a faith healer and a music hall artist. The answer is much the same. Sometimes it doesn't. No-one can say for certain why

the act comes off one night, and not another.

Being Irish, it might have something to do with the drink. Friel, however, is careful to state that neither the whiskey nor the lack of it give the full explanation. The mystery of why the same act can fail flat at times and be a brilliant success at others remains unsolved.

There are sufficient references to Laurence Olivier in the text to suggest a direct debt to John Osborne's *The Entertainer*. It was Olivier who played the old fading comic in Osborne's play and told the audience not to applaud too much - "it's an old building".

Teddy, the business manager in the faith-healing act, explicitly draws the parallels between

failure and success. It is all about entertainment and cure.

One of the reasons why it is chosen to present the play as a series of monologues. There are only three characters; they never appear together. First, Frank Hardy, the faith healer, tells the story of travelling around the Celtic fringes of the United Kingdom practising his arts and wondering whether he has extraordinary gifts or is no more than a con man. Strikingly, he never goes to a metropolis. Most of his work takes place in the upper reaches of Scotland or Glamorganshire. The majority of the people who come to him, he notes, are despairing.

Then Grace, his wife, to

whom Frank insists on referring to in public as his mistress, tells the story again in a slightly different light. The daughter of a Scottish judge, obviously she adores him. In the second act the story is told by Teddy, the man responsible for keeping the show on the road. At the end, Frank returns for a final monologue.

Grace having died from an overdose of sleeping pills in Paddington. The fatal mistake, apparently, was to attempt to take faith-healing to Dublin: it doesn't work on home ground.

In between times, there is a good deal of Fred Astaire singing *The Way You Look Tonight*. It was the great hit song in the year that Frank and Grace met. How much significance it has beyond that

defies me, though the words might explain why the faith-healing sometimes works.

It is all excellently done, as you would expect in a play by Friel and directed by Joe Dowling. Teddy, in particular, has a terrific scene at the beginning of the second act where he tells about his performing dogs. He is marvellously played by Ron Cook. Donal McCann as Frank is even better when he appears for his final soliloquy than he is at the start. Sinead Cusack has some pathos and dignity - perhaps not enough - as Grace. But when you come down to it, it is not much more than a lot of lovely Irish words. The Irish have a knack of getting away with it.

Malcolm Rutherford

conducts the Orchestre de la Suisse Romande in Mendelssohn's

overture *A Midsummer Night's Dream*, Brahms' First Symphony and Chopin's Second PianoConcerto with Nelson Freire, repeated tomorrow (29/01/92). Thurs and Sat: *Der fliegende Holländer*. Fri: *L'elisir d'amore*. Sun: *La Sylphide* (West Berlin 543811).

Phiharmonie Kammernmusiksaal 20.00 Flute recital by Pepe Romero. Tomorrow: Miguel Angel Gómez (West Berlin 5173 364).

THEATRE

# FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL  
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Monday January 27 1992

## A case of self-congratulation

**IN** A recession, finance ministers join ordinary mortals in worrying about job security. This does much to explain the hyperbole poured on what appears to be rather a banal communiqué from the finance ministers and central bankers of the group of seven leading industrial countries. In fact, the document reconfirms the outlines of global macroeconomic policy, restates known policies of individual countries and demonstrates a marked lack of urgency over two immediate challenges: the Uruguay Round of multilateral trade negotiations within the Gatt and economic reform in the former Soviet Union.

Yet several countries claim it is a "major breakthrough". Mr Pierre Bérégovoy of France, for example, asserted that "we have rediscovered the spirit of the Paris and Louvain agreements". Meanwhile, Mr David Mulford of the US claimed that there is a "clear commitment to world economic growth in this communiqué", so echoing his boss Mr Nicholas Brady who argued that the communiqué represented "a big change".

Yet the fundamental G7 stance is the same. "They believe strongly," say the ministers and officials of themselves, "that the appropriate framework is one of fiscal and monetary policies geared to sustainable growth with price stability over the medium term". Earlier in the same paragraph one finds the habitual emphasis on "co-operative efforts to improve the conditions for non-inflationary growth".

**Wary approach**

True, there have been changes, as Mr Brady claims, but the most important are those in the global economy itself. The ministers and governors are convinced... that the forces that have been inhibiting economic activity in many countries are dissipating and that the conditions for improved global growth exist. But the sluggishness was itself not foreseen, which should make any wary of G7 claims that it knows either whether conditions for growth are in place or how to establish them, should they not be.

What the G7 has agreed, in effect, is that each country

shall do what it thinks best (except for France, Italy and the UK, which must do what the Germans think best, and Japan, which feels obliged to pay attention to what the US thinks best). Half the communiqué is taken up with what read like official press releases from each country's finance ministry.

Yet the G7 is probably right to claim that actions already taken and developments already under way will bring recovery. It is, in any case, impossible for the G7 to manage economic growth from year to year. It must, instead, focus on providing a general framework for the world economy and stand by to deal with crises.

The main limiting factor seems to

**J**ust when the fashion for large cross-border takeovers seemed to be waning, the battle between Nestlé of Switzerland and the Italian Agnelli family for the French Perrier group, the world's biggest mineral water company, has brought it bouncing back to life.

The contest is striking evidence that recession has not dulled corporate appetites for expansion in western Europe's \$700bn-a-year food market, nor diminished the intense rivalry to wrest control of producers with world-class brands.

Since the mid-1980s, a wave of restructuring has swept through the industry, as manufacturers have scrambled to adapt to stiffer competition, changing tastes and products, faster innovation and the advance of European economic integration.

The challenge facing many companies is to grow bigger quickly, or to shrink. None has responded more aggressively than trans-national heavyweights such as Nestlé, the Anglo-Dutch Unilever group and Philip Morris, the US tobacco giant, which 18 months ago became Europe's third largest food group by buying Jacobs Suchard, the Swiss chocolate and coffee company, for \$3.5bn.

A tier below in size, France's BSN has been an exceptionally active cross-border shopper, followed more recently by manufacturers including Britain's United Biscuits and Cadbury Schweppes and scores of smaller companies. All are looking to expand further and some of those hunting are also potential prey.

Failed opportunities

Here is where it has failed. Where, for example, was the serious attempt needed to grapple with the obstacles created by the G7 countries to completion of the Uruguay Round? The G7 may regret its cowardice. It may also regret its failure to respond sufficiently to the crisis in Russia.

Mr Norman Lamont of the UK was right to urge action on a stabilisation fund. Waiting for IMF membership is a flawed strategy, because it will take too long. Some believe that membership may be agreed by the Spring, but that is very optimistic. It would, in any case, delay provision of much-needed resources until later.

Weirdest of all is the view that the G7 cannot even afford a stabilisation fund for Russia. But Nato defence expenditures were around \$500bn in 1991 and most of this huge sum was devoted to protecting the west from the Soviet Union.

Now the west enjoys an opportunity to stabilise the former Soviet Union on the basis of democracy and a market economy. The west also faces threats of nuclear proliferation from it and even the use of such weapons within it. Yet the response to both the opportunity and the threat is that action might be too expensive.

This is uncharacteristically unambitious. Posteriority may conclude that this meeting represented not the resurgence of global co-operation, but an egregious failure to rise to an historic occasion.

Nonetheless, in some product categories supply is already quite concentrated. Unilever, for instance, accounts for an estimated 60 per cent of edible fats sales and a big slice of the ice cream business in Europe. Kellogg holds half the breakfast cereal market, while Mars, Nestlé, Suchard and Cadbury dominate in chocolate. By contrast, there are no clear leaders in sectors such as cheese, fruit juice or meat-processing.

However, even the biggest food companies do not attempt to compete

be the number of prizes available. Many of the most desirable have already been snapped up or, in most countries except Britain, are defended against takeover. When a plum comes on the market, bidding can soar sky-high.

"I admit entirely that there is a lot of opportunity in it," says Mr Floris Maijers, co-chairman of Unilever.

"Something is for sale and everybody begins to think favourably, how does it fit into my strategy?"

The pace of change seems unlikely to slow – though there have recently been signs of a shift in direction. The 20 largest food manufacturers in Europe still account for only about 12 per cent of a market peopled by an estimated 100,000 companies. By contrast, 40 of the world's top 500 brands are controlled by only four groups.

However, the fragmentation of the food industry also reflects genuine diversity. It is really a cluster of many separate businesses, with widely varying competitive structures, growth rates, profitability and capital intensity.

Adding to the complexity are Europe's differing national and local taste patterns, which make truly standardised products and brands a rarity. Even as well-established a Euro-brand as Nescafe comes in 50 combinations of strength, taste and flavour.

Nonetheless, in some product categories supply is already quite concentrated.

Unilever, for instance, accounts for an estimated 60 per cent of edible fats sales and a big slice of the ice cream business in Europe. Kellogg holds half the breakfast cereal market, while Mars, Nestlé, Suchard and Cadbury dominate in chocolate. By contrast, there are no clear leaders in sectors such as cheese, fruit juice or meat-processing.

However, even the biggest food companies do not attempt to compete

vice-president of marketing at Nestlé. The rapid growth of private-label products, sold under retailers' own names at prices which usually undercut top brands, has added to the pressure. More than a third of all packaged groceries sold in Britain and roughly a fifth in France, Germany, the Benelux countries and Switzerland – are now private label.

"The low and high ends of the market are growing, but the middle ground is really being squeezed," says Mr Peter Mensing, a food industry specialist with consultants Booz Allen. "Manufacturers have either to trade up or down."

Most at risk are second- and third-rank manufacturers which compete mainly on price and in one national market. Many – particularly in the UK – have been driven to expand across European borders largely to offset dependence on a handful of powerful customers at home.

The acquisition motives of the bigger companies are more complex. Broadly, they fall into three categories:

• Extending the power of established brands, the source of profits and market power. "Everyone today is trying to get a bigger leverage to the consumer and a bigger leverage to the trade," says Mr Camillo Pagano,

However, even the biggest food companies do not attempt to compete

increasingly important as large food companies increasingly centralise production in fewer plants designed to serve the entire European market.

• Diversifying into new businesses.

Though overall European food consumption is increasing only slowly, businesses such as fresh, chilled and convenience foods are enjoying rapid growth and high margins. Innovations in these markets are often pioneered by smaller companies, which often sell out to bigger groups.

• Filling up costly distribution and manufacturing capacity by adding new products. That is becoming

increasingly important as large food companies increasingly centralise production in fewer plants designed to serve the entire European market.

• Diversifying into new businesses.

Though overall European food consumption is increasing only slowly, businesses such as fresh, chilled and convenience foods are enjoying rapid growth and high margins. Innovations in these markets are often

pioneered by smaller companies, which often sell out to bigger groups.

The dilemma facing all would-be acquirers, however, is that keener rivalry has driven up the prices of quality targets, while extracting quick returns is increasingly difficult. Scope for boosting profits simply by cutting

vice-president of marketing at Nestlé.

Though large groups hold big shares of the overall European market in certain products, their strengths are often unevenly spread.

BSN, though the world's biggest biscuit-maker, still does three quarters of its total sales in France and Italy, while two thirds of Suchard's turnover is in Germany and France.

Often, the only way to achieve a better geographic balance is through small acquisitions. Unilever, for instance, made more than 100 at a cost of about \$2.5bn in the second half of the 1980s.

• Filling up costly distribution and manufacturing capacity by adding new products. That is becoming

increasingly important as large food companies increasingly centralise production in fewer plants designed to serve the entire European market.

• Diversifying into new businesses.

Though overall European food consumption is increasing only slowly, businesses such as fresh, chilled and convenience foods are enjoying rapid growth and high margins. Innovations in these markets are often

pioneered by smaller companies, which often sell out to bigger groups.

The dilemma facing all would-be acquirers, however, is that keener

rivalry has driven up the prices of

quality targets, while extracting quick

returns is increasingly difficult. Scope

for boosting profits simply by cutting

vice-president of marketing at Nestlé.

Though large groups hold big

shares of the overall European market in certain products, their

strengths are often unevenly spread.

BSN, though the world's biggest

biscuit-maker, still does three

quarters of its total sales in

France and Italy, while two

thirds of Suchard's turnover is

in Germany and France.

Often, the only way to achieve a

better geographic balance is

through small acquisitions.

Unilever, for instance, made

more than 100 at a cost of about

\$2.5bn in the second half of

the 1980s.

• Filling up costly distribution and

manufacturing capacity by adding

new products. That is becoming

increasingly important as large food

companies increasingly centralise

production in fewer plants designed

to serve the entire European market.

• Diversifying into new businesses.

Though overall European food

consumption is increasing only

slowly, businesses such as fresh,

chilled and convenience foods are

enjoying rapid growth and high

margins. Innovations in these

markets are often pioneered by

smaller companies, which often

sell out to bigger groups.

The dilemma facing all would-be

acquirers, however, is that keener

rivalry has driven up the prices of

quality targets, while extracting

quick returns is increasingly difficult.

Scope for boosting profits simply

by cutting

Europe's market in food is being transformed by predators and fiercer competition, write Guy de Jonquieres and William Dawkins

## An appetite for acquisitions

across the entire spectrum, but have strengths in a limited number of areas. Indeed, some industry experts argue that, for all their financial clout, the majors operate industrially as federations of medium-sized companies.

Of all the factors spurring the race to grow bigger, probably the most important is changes in food retailing, above all in northern Europe. Though the trade remains largely nationally-based, the power of large supermarkets has substantially increased in the past decade. In Britain, France, Germany and the Netherlands, one or two chains now account for roughly a third of all food sales.

Meanwhile, the spread of electronic point of sale systems and more sophisticated management techniques is providing supermarket groups with up-to-the-minute data about what products they sell, in what quantities, and how much profit they contribute.

As a consequence, manufacturers, once used to lording it over the retailers, face fewer, bigger and more knowledgeable customers, which not only bargain harder on price but are increasingly choosy about what they stock. The trend seems certain to develop further, particularly as supermarkets in different European countries press ahead with efforts to purchase and develop new products jointly.

The increasing competition for prime shelf-space is making life harder for brands without strong consumer loyalty or powerful promotion. In the words of Mr Anton Riboud, chairman of BSN: "In this business, the number one makes a lot of money, the number two can make a decent living, the number three just suffers."

The rapid growth of private-label products, sold under retailers' own names at prices which usually undercut top brands, has added to the pressure. More than a third of all packaged groceries sold in Britain and roughly a fifth in France and Germany – are now private label.

"The low and high ends of the market are growing, but the middle ground is really being squeezed," says Mr Peter Mensing, a food industry specialist with consultants Booz Allen. "Manufacturers have either to trade up or down."

Most at risk are second- and third-rank manufacturers which compete mainly on price and in one national market. Many – particularly in the UK – have been driven to expand across European borders largely to offset dependence on a handful of powerful customers at home.

The acquisition motives of the bigger companies are more complex. Broadly, they fall into three categories:

• Extending the power of established brands, the source of profits and market power. "Everyone today is trying to get a bigger leverage to the consumer and a bigger leverage to the trade," says Mr Camillo Pagano,

However, even the biggest food companies do not attempt to compete

increasingly important as large food companies increasingly centralise production in fewer plants designed to serve the entire European market.

• Diversifying into new businesses.

Though overall European food

consumption is increasing only

slowly, businesses such as fresh,

chilled and convenience foods are

enjoying rapid growth and high

margins. Innovations in these

markets are often pioneered by

smaller companies, which often

sell out to bigger groups.

The dilemma facing all would-be

acquirers, however, is that keener

rivalry has driven up the prices of

quality targets, while extracting

Any radical reform, even if it achieves its objectives, is likely to bring about unforeseen side effects. This has proved particularly true of financial deregulation.

Financial deregulation in no way implies the absence of financial regulation for prudential purposes. If this sounds paradoxical, it is, in fact, no more so than the well-known interdependence of freedom and the rule of law.

Financial deregulation is a somewhat imprecise term; but it is possible to identify at least 10 specific events that qualify as acts of financial deregulation (see box).

From this list, two events stand out as being of particular importance:

The most important was the abolition of exchange controls. At the time a radical and controversial act, it is now the norm throughout the big industrial nations. This is partly because of a belief in freedom and deregulation and partly because the information technology revolution has made controls on capital movements difficult to police.

The consequences of this for the conduct of economic policy are considerable. First, it has transformed the foreign exchange markets.

In the past, movement of currency across the exchanges was largely associated with trade flows, and the external value of currencies was largely determined by the state of the balance of payments on current account.

Today the vast bulk of the flow of capital across the exchanges has nothing whatever to do with trade flows, and exchange rate movements are dominated by capital flows, often of a speculative nature, as can be seen most clearly in the gyrations of the dollar over the past 10 years. And for a time these gyrations can be self-reinforcing, with a move into a currency causing that currency to rise, and the consequent rise itself generating the expectation of a further rise and thus a further capital inflow. The resulting currency instability, unrelated to economic fundamentals, can cause considerable damage and dislocation to the world economy.

That is why leading finance ministers agreed on the Plaza (1985), and Louvre (1987) accords, to seek a system of international financial co-operation designed to introduce greater currency stability. The other main international consequence of the freedom of capital movements is the

dethronement of current account payments balance as a policy objective.

In a world of rigid foreign exchange controls, a current account deficit could be financed only by a country running down its foreign currency reserves, which could only continue for a short time.

Today, by contrast, any country that can maintain a reasonable degree of confidence in its currency can finance a current account deficit for many years, as the US has done by importing capital from overseas.

Looking at it from the other end of the telescope, so to speak, in a world in which capital is free to move across frontiers, it would be extraordinary if, for each country, capital outflows precisely equalled capital inflows.

There will be, for each country, either a net inflow or a net outflow of capital. And since the balance of payments overall must balance, it follows that those countries with a net inflow of capital will run a current account deficit, and those with a net outflow will run a current account surplus.

This can be seen in terms of the relationship between savings and investment. At

## PERSONAL VIEW

# Side effects of deregulation

By Nigel Lawson

### Ten steps towards deregulation

- 1 The unannounced ending, virtually as soon as the new Conservative government took office in May 1979, of the restrictive guidelines on building society lending.
- 2 Abolition of exchange controls in October 1979.
- 3 Scrapping of the so-called 'coastal' supplementary scheme, designed to curb bank lending, in June 1980.
- 4 Abolition of the Reserve Asset Ratio requirement, under which banks had to hold at least 12.5 per cent of their deposits in a specified range of liquid assets, in November 1981.
- 5 Abolition of hire-purchase restrictions in July 1982.
- 6 The collapse of the building societies' cartel in October 1982.
- 7 Some aspects of the Building Societies Act 1986.
- 8 The Big Bang in October 1986.
- 9 Withdrawal of mortgage lending guidance in December 1986.
- 10 The effective abolition of the Control of Borrowing Order in March 1988.

any given period those countries whose capacity to generate savings exceeds their indigenous investment opportunities.

But the abolition of exchange controls has not merely rewritten the rules for the conduct of economic policy. It has also rendered ineffective any form of direct national controls on credit. For in a world in which capital can flow freely, the effect of such controls would merely be to drive lending off-shore.

This other important side-effect of the abolition of exchange controls links with the second of the two main acts of financial deregulation in the UK: the collapse of the building societies' cartel.

There will be, for each country, either a net inflow or a net outflow of capital. And since the balance of payments overall must balance, it follows that those countries with a net inflow of capital will run a current account deficit, and those with a net outflow will run a current account surplus.

This can be seen in terms of the relationship between savings and investment. At

any given period those countries whose capacity to generate savings exceeds their indigenous investment opportunities.

But the abolition of exchange controls has not merely rewritten the rules for the conduct of economic policy. It has also rendered ineffective any form of direct national controls on credit. For in a world in which capital can flow freely, the effect of such controls would merely be to drive lending off-shore.

This other important side-effect of the abolition of exchange controls links with the second of the two main acts of financial deregulation in the UK: the collapse of the building societies' cartel.

There will be, for each country, either a net inflow or a net outflow of capital. And since the balance of payments overall must balance, it follows that those countries with a net inflow of capital will run a current account deficit, and those with a net outflow will run a current account surplus.

This can be seen in terms of the relationship between savings and investment. At

any given period those countries whose capacity to generate savings exceeds their indigenous investment opportunities.

But the abolition of exchange controls has not merely rewritten the rules for the conduct of economic policy. It has also rendered ineffective any form of direct national controls on credit. For in a world in which capital can flow freely, the effect of such controls would merely be to drive lending off-shore.

This other important side-effect of the abolition of exchange controls links with the second of the two main acts of financial deregulation in the UK: the collapse of the building societies' cartel.

There will be, for each country, either a net inflow or a net outflow of capital. And since the balance of payments overall must balance, it follows that those countries with a net inflow of capital will run a current account deficit, and those with a net outflow will run a current account surplus.

This can be seen in terms of the relationship between savings and investment. At

any given period those countries whose capacity to generate savings exceeds their indigenous investment opportunities.

But the abolition of exchange controls has not merely rewritten the rules for the conduct of economic policy. It has also rendered ineffective any form of direct national controls on credit. For in a world in which capital can flow freely, the effect of such controls would merely be to drive lending off-shore.

This other important side-effect of the abolition of exchange controls links with the second of the two main acts of financial deregulation in the UK: the collapse of the building societies' cartel.

There will be, for each country, either a net inflow or a net outflow of capital. And since the balance of payments overall must balance, it follows that those countries with a net inflow of capital will run a current account deficit, and those with a net outflow will run a current account surplus.

This can be seen in terms of the relationship between savings and investment. At

any given period those countries whose capacity to generate savings exceeds their indigenous investment opportunities.

But the abolition of exchange controls has not merely rewritten the rules for the conduct of economic policy. It has also rendered ineffective any form of direct national controls on credit. For in a world in which capital can flow freely, the effect of such controls would merely be to drive lending off-shore.

This other important side-effect of the abolition of exchange controls links with the second of the two main acts of financial deregulation in the UK: the collapse of the building societies' cartel.

There will be, for each country, either a net inflow or a net outflow of capital. And since the balance of payments overall must balance, it follows that those countries with a net inflow of capital will run a current account deficit, and those with a net outflow will run a current account surplus.

This can be seen in terms of the relationship between savings and investment. At

society lending at all.

In looking at this period, it is important not to be parochial. Of the seven big industrial nations that comprise the G7, three – the UK, the US and Canada – have been undergoing a recession of a remarkably similar nature. These are also the three economies that have travelled furthest along the road to financial deregulation.

There has always been an economic cycle. But with credit facilitated by financial deregulation, these three economies experienced a particularly virulent form of credit cycle. In other words, individuals and companies came to borrow excessively. And while this was bound to be a self-correcting process (by which the authorities can, to some extent, expedite the correction), it involved a period of recession.

With the degree of excess in the first place, though? One important reason is that the economic upswing had continued for so long that too many borrowers and lenders thought that it would go on forever.

Clearly, with hindsight, the UK authorities – and I accept my prominent part in this, although I was by no means alone – greatly underestimated the demand effect that deregulation, a supply-side reform, was to have.

The banks, for their part, only dimly recognised the extent of their vulnerability to the credit cycle. As interest rates rose, home buyers inevitably cut back on purchases in the high street to keep up with mortgage payments.

Thus by fuelling the housing boom with easy lending, they were inadvertently undermining the quality of their lending to the smaller, more vulnerable end of the corporate sector.

What, then, are the lessons?

First, financially deregulated economy, while more efficient and more dynamic, is less stable, by virtue of the credit cycle, which will never disappear completely. Second, recognising this, borrowers need to exercise prudent self-discipline and lenders to develop a far more sophisticated risk analysis than they have hitherto found necessary. And third, what we have gone through in this country is to a considerable extent a once-for-all occurrence: the change from a financially regulated to a financially deregulated economy. Others still have this in store.

Compared with the two main acts of deregulation I have identified, the other eight had little real impact, since the restrictions they abolished were either ineffective (particularly, in the case of the cartels, following exchange control abolition) or technical or (as in the case of Big Bang) not directly connected with the quantum of bank and building socie

ties themselves, followed by the invasion of the mortgage lending business by the banks.

The collapse of the building societies' cartel, under which mortgage rates were kept well below market clearing rates, and advances were rationed by a queuing system, thus occurred in a new world in which direct credit controls were out of the question, and the only checks on excess were the price of credit, which the government could control, and prudence, which it could not.

The consequent explosion of lending, and of spending financed by lending, both for consumption and investment, private and business, on an unprecedented and unforeseen scale is now a commonplace explanation of the switchback course the UK economy has followed in recent years. Compared with the two main acts of deregulation I have identified, the other eight had little real impact, since the restrictions they abolished were either ineffective (particularly, in the case of the cartels, following exchange control abolition) or technical or (as in the case of Big Bang) not directly connected with the quantum of bank and building socie

ies would be converted into a hotel, residential and conference complex, with the rest of the site redeveloped for office and retail use. Problem: no developer, since a Japanese-led consortium collapsed in 1990.

Under the LSE's plans, the Riverside Building would accommodate the core of the LSE. Of the other three blocks on the site, one would house the British Library of Political and Economic Science, while the other two would be designated a 'social science park'. The idea is to surround The School with organisations growing and benefiting from its research activities, particularly in political, economic and social research and forecasting.

In addition to renting offices to professional firms such as stockbrokers, accountants and market researchers, Mr Ashworth speculates about prospects for consulting and spin-off companies. He cites existing activities like the School's Decision Analysis and Business History units. The concept has been pioneered in the purely scientific disciplines, such as Cambridge Science Park; it would be novel for the social sciences.

Some fairly complex management remains before The School can decamp from its present cramped and tatty premises in Houghton Street, off Aldwych. Since the abolition of the Inner London Education Authority, County Hall's last tenant, in 1990, the site has lain with the London Residential Body, to dispose of the financial benefit of the Greater London bouroughs.

To maximise that benefit, the LRB continues to look favourably on another scheme which – the High Court permitting – already has planning consent. Under it, the grade II\* listed Riverside Building would be converted into a hotel, residential and conference complex, with the rest of the site redeveloped for office and retail use. Problem: no developer, since a Japanese-led consortium collapsed in 1990.

Under the LSE's plans, the Riverside Building would accommodate the core of the LSE. Of the other three blocks on the site, one would house the British Library of Political and Economic Science, while the other two would be designated a 'social science park'. The idea is to surround The School with organisations growing and benefiting from its research activities, particularly in political, economic and social research and forecasting.

In addition to renting offices to professional firms such as stockbrokers, accountants and market researchers, Mr Ashworth speculates about prospects for consulting and spin-off companies. He cites existing activities like the School's Decision Analysis and Business History units. The concept has been pioneered in the purely scientific disciplines, such as Cambridge Science Park; it would be novel for the social sciences.

Some fairly complex management remains before The School can decamp from its present cramped and tatty premises in Houghton Street, off Aldwych. Since the abolition of the Inner London Education Authority, County Hall's last tenant, in 1990, the site has lain with the London Residential Body, to dispose of the financial benefit of the Greater London bouroughs.

To maximise that benefit, the LRB continues to look favourably on another scheme which – the High Court permitting – already has planning consent. Under it, the grade II\* listed Riverside Building would be converted into a hotel, residential and conference complex, with the rest of the site redeveloped for office and retail use. Problem: no developer, since a Japanese-led consortium collapsed in 1990.

But most at the LSE recognise that County Hall has one of the greatest opportunities in its history. As for its prospective near-neighbours, at least one – the Archbishop of Canterbury at Lambeth Palace – is full of enthusiasm. Perhaps at The School's centenary in 1995 a neighbourly *Te Deum* would be in order.



County Hall: the LSE says it would enhance The School's image

## LETTERS

### The proper economic observation

From Mr David Morrison.

Sir, Your leader ("Guru glut", January 23) has clearly developed some new skills in word manipulation. The column claimed that I remarked: "It seems like an inefficient use of time to try to assess economic pressures". He is obviously referring to what I wrote on January 16, in an article on exchange rates, which was: "It seems like an inefficient use of time to try to assess economic pressures on the ERM since even if they were analysed correctly there would be no reason to expect the appropriate movement in a currency's price".

The latter and correct quote is a proper economic observation that if you have a fixed or semi-fixed exchange rate regime in place then – underlying economic pressures will not be reflected fully in movements in the regime's exchange rates. They may be reflected in the price of bonds and equities or in the performance of the real economy (and time should be spent analysing those variables); but the exchange rate cannot move freely if it is not free to move. Observer's incomplete and, consequently, inaccurate use of my quote is absurd.

David Morrison,  
chief international economist,  
Goldman Sachs International,  
Peterborough Court,  
133 Fleet Street,  
London EC4A 2BB

### British red tape a barrier to trade with Poland

From Mr Alan Tomlinson.

Sir, Your leader ("The way ahead for Poland", January 21), draws attention to the remarkably quick privatisation of its retail, wholesale and service sectors. The difference from even one year ago is dramatic and you rightly pinpoint the Polish entrepreneurial spirit in achieving this.

What is perhaps less understood in the west is that this transformation has been achieved following the dismantling of Polish import controls and the lifting of visa restrictions on the motorways of western Europe, where Polish registered trucks move the goods which ultimately appear on the shelves in Polish shops.

Now, the same entrepreneurial spirit which has transformed the retail sector is beginning to have an effect on manufacturing. By-passing the moribund state industries, individuals and groups are setting up factories to produce industrial and consumer goods which a modern society needs. Everything from satellite TV dishes to electric power cables, plastic bottles and petrol pumps. To do this, they need modern production equipment. Where do these entrepreneurs buy their equipment? Naturally, they buy from suppliers of whom access is easiest. A Polish businessman intent on establishing a plant for making plastic bottles for soft drinks, given him as his car and drives, without hindrance, to German, Italian and French potential suppliers.

To go to Britain, though, he still needs a visa. And to get this, he must firstly obtain a written invitation from a British company. Then he must submit an application to the British consulate in Warsaw, then he has to queue for hours to suffer a personal interview and finally wait, or months later (or sometimes never) for a visa. Why should he get a visa? Because he must be within himself with the trouble and humiliation? Britain is further away and there are few products which Britain makes which cannot be bought closer.

The message from British industry is loud and clear Mr Calvert – give up, you're wasting your time.

Alan Tomlinson,  
10 Peterborough Avenue,  
Graham,  
Uxbridge,  
Middlesex  
UB1 3LL

### Wasting time on languages

From Mr Alan Tomlinson.

Sir, Mr Calvert's surprise at the lack of interest displayed by UK companies in employing UK nationals with a good command of the Japanese language ("Does UK industry speak the right language?", January 15) is not, I suspect, a coincidence. Opportunity Japan: British Companies Success Stories in Japan, from Sir Paul Glaxman, Glaxo, we learn that . . . Glaxo management and employees in Japan are all Japanese . . . while Richard Glaxman, BOC, inspired all budding linguists with the observation . . . you must have people on the ground in Japan who speak the language. You can do it with westerners but it is better to do it with Japanese . . .

The message from British industry is loud and clear Mr Calvert – give up, you're wasting your time.

Both the IRS report, Recruiting and Retaining Women, and Susan McRae's study for the Policy Studies Institute, Maternity Rights in Britain, point to a demand by working mothers

for more flexible working arrangements, particularly part-time and job-share opportunities. Some large retail companies are now offering part-time work at managerial level to meet the demand of their female employees returning to work after maternity leave.

To imply that part-time is invariably low-paid and an alternative to a career will do nothing to increase part-time opportunities for those women, particularly in managerial and professional jobs, for whom it offers the only means of continuing their careers.

Mary Clarkson,  
employment research executive,  
Institute of Directors,  
116 Pall Mall, London SW1

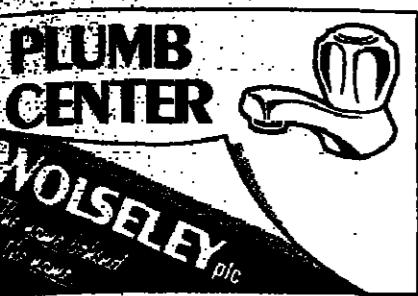
for more flexible working arrangements, particularly part-time and job-share opportunities. Some large retail companies are now offering part-time work at managerial level to meet the demand of their female employees returning to work after maternity leave.

To imply that part-time is invariably low-paid and an alternative to a career will do nothing to increase part-time opportunities for those women, particularly in managerial and professional jobs, for whom it offers the only means of continuing their careers.

Mary Clarkson,  
employment research executive,  
Institute of Directors,  
116 Pall Mall, London SW1

## BNP leader in the French domestic bond market





FINANCIAL TIMES

## COMPANIES &amp; MARKETS

© THE FINANCIAL TIMES LIMITED 1992

Monday January 27 1992



## INSIDE

## Grattan struggles in face of recession

Oil Versand, the German mail order group which last spring bought the Grattan mail order business from Next for £165m (\$298m) is struggling to make the acquisition work in the face of the recession. Mail order industry sources suggest the Bradford-based company has been losing agents and market share and is heading for a loss of more than £30m in the current financial year. Page 14

## US oil groups fall sharply

**Mobil** The recession's impact on oil companies was reflected in the fourth-quarter results of Exxon, Mobil and Chevron, which all reported sharply lower earnings for the period. Last year's very strong oil prices following Iraq's invasion of Kuwait made earnings comparisons particularly difficult for the three months. Page 17

## Toyota buys French stake

**Toyota** The leading Japanese maker is planning to acquire a minority stake of around 35 per cent in Toyota France, its privately-owned French vehicle importer/distributor. Page 17

## Housebuilder cuts debt

**Craig Nicholson** The troubled UK housebuilding and commercial property development group has made further progress in reducing its gearing by the sale of two commercial properties for £2.8m (\$5.87m). Page 14

## Macy's seeks protection

**Macy's** R.H. Macy, the New York-based department store chain (left), is widely expected to file for Chapter 11 bankruptcy protection against its creditors over the next few days, possibly as early as this morning. The collapse on Friday night of a last-minute bail-out by Mr Laurence Tisch and his Loew's Corporation appears to leave the heavily-indebted company with virtually no way of escape from a bankruptcy filing. Page 15

## HK paperless trading move

**HONG KONG** has taken a further step towards paperless share trading with the government's decision to bring forward legislation to enable the creation of a central stock clearing system. Page 17

## Market Statistics

Bond lending rates	23	Managed fund service	18-23
Bonded turnover	17	Money markets	23
FT-World Indices	23	New int'l bond issues	17
FTSEMA int'l bond surv	16	NRI Tokyo bond index	15
Foreign exchanges	23	US money market rates	18
London account issues	17	US bond price/yields	16
London Share service	23-25	World stock mkt indices	18

Companies in this issue	
American Brands	15
B&T Ferries	14
Chevron	15
Fiat Boston	15
Craig Nicholson	14
Exxon	15
Grattan	14
Hawker Group	14
	15

The message was blunt: "The money has stopped coming in, but the spending demands and the habits of the 1990s are still with us."

With these words, taken from a briefing booklet, the Canadian province of Ontario last week acknowledged that it has joined the growing list of North American regional and municipal governments which are having trouble making ends meet.

Like New York, California and Massachusetts, Canada's richest province finds itself squeezed between ever-growing demands for public services and the strictures imposed by stagnant revenues, a tax-weary citizenry and spiralling debt-service charges.

But Ontario's predicament is different - and in some ways even more intractable - than that of the US states.

Canadian provinces have wider areas of jurisdiction, which include schools, universities, hospitals and social welfare.

Finding ways to cut government spending presents special challenges. Ontario's 9.7m residents have come to expect a level of public amenities matched in few other parts of the world.

In Toronto, for instance, every bus stop has its own telephone number - whose computerised message tells a caller in how many minutes the next bus will arrive.

The province plans to spend C\$685m (US\$481.50m) in the coming year on a pioneering "pay equity" scheme to ensure that women get the same pay as men for work of equal value. Crime and homelessness via for politicians' attention with garbage recycling and greater access to public buildings for the disabled.

Welfare payments are unusually generous. The recipients include thousands of refugees whom Canada has welcomed in recent years from countries as diverse as Somalia, El Salvador and Vietnam.

On the revenue side, Ontario is suffering its first decline in tax and other receipts since 1985.

## Blunt message with a challenge for government

As Canada's wealthiest province, it has been called on to make the biggest sacrifice towards helping the federal government rein in its own deficit.

Ottawa's contribution to Ontario's health-care and higher education spending has shrivelled from 52 per cent in 1980 to 31 per cent this year.

But the province is, for the time being, no longer the locomotive of national economic growth that it was during the 1980s.

It is paying a heavy price for its dependence on the depressed automotive, steel, construction and forestry industries.

## Economics Notebook

By Bernard Simon in Toronto

Output shrank by 2.4 per cent last year, the worst performance among Canada's 10 provinces.

The real rub to the budget squeeze is that the government was facing fiscal restraint was elected 18 months ago promising just the opposite.

In its first budget in April 1991, the New Democratic Party (NDP), the most left-wing of Canada's main political groups, proposed trebling the deficit from C\$3bn in the year to March 1991 to C\$9.7bn in the current fiscal year.

"We had a choice to make this year - to fight the deficit or to fight the recession," the provincial treasurer Mr Floyd Laughren said last April with a how towards Maynard Keynes. "We are proud to be fighting the recession."

Cutbacks in the vaunted array of public services have begun. The provincial health insurance plan, often held up as a model of a universal and effective health care system, has stopped paying for costly treatment in US hospitals and drug rehabilitation centres. The Toronto Transit Commission wants to run fewer buses on many routes. The city is using half as much salt to de-ice roads this winter as to did last year.

But with the treasurer now saying that a C\$1.8bn deficit is "unacceptable", some tougher choices lie ahead.

Raising taxes risks delaying the economic recovery and further undermining business confidence.

Businesses in Toronto's financial district already pay the highest taxes in North America, except for midtown Manhattan.

Toronto and Ottawa are also finding it increasingly difficult to attract conventions, one of the pillars of any North American city's tourist trade.

Cutting back further on services however, is not much easier for the politicians.

The measures taken so far have already aroused a host of vociferous lobby groups, including many of the government's own supporters, like the teachers' union.

The next budget in April is unlikely to please anybody.

It will probably include both spending cuts and tax increases, but not enough either to satisfy the credit rating agencies.

Ontario is one of North America's biggest borrowers on the international capital markets.

Having lost its Triple-A credit rating last year, it is almost certain that lenders will now demand an even higher premium for the C\$10bn or more which the province plans to raise at home and abroad in the year ahead.

As the province's premier Mr Bob Rae put it in a television address last week: "We didn't get into this mess in a day, and we're not going to get out of it in a day either."

## Lloyd's agency group in direct response plan

By Richard Lapper  
In London

HAYTER Brockbank, the Lloyd's agency group, is to launch a direct response insurance company to market motor and other personal types of insurance in the way already pioneered successfully by Direct Line, a subsidiary of the Royal Bank of Scotland.

Polices will be insured by syndicates at Lloyd's of London which are managed by the agency. Lloyd's already has just over 15 per cent of the UK motor market but brokers have generated this business.

Hayter Brockbank will invest £1.8m in start-up costs this year. It will begin underwriting - initially motor insurance - in January next year - and hopes to have 50,000 policyholders by May 1994 and 100,000 policyholders by January 1995.

It hopes to eventually form a consortium with other Lloyd's agencies to increase the amount of capital it can commit to the business.

Recent regulatory changes at Lloyd's have given agencies greater room for manoeuvre to write business directly rather than through Lloyd's registered insurance brokers, while the task force report into Lloyd's future, published 10 days ago, suggested that the superior cost structures enjoyed by direct writers might allow them to eat into Lloyd's share of the motor market.

The success of the direct writers, however, has been an important influence for Hayter Brockbank's in the new venture.

"We are using them as our model, particularly Direct Line," said managing director Mr George Stevens, referring to the £10.1m profits recorded by Direct Line last year.

## The new Volvo after Procordia deal

Volvo Procordia

Assets	SKr130bn	SKr107bn	SKr34bn
Shareholders equity	SKr2.5bn	SKr35bn	SKr16bn
Profit and loss	SKr4.0bn	SK1.1bn	SK4.1bn
Expenditure	SKr15,000	SK3,000	SK42,000

Source: Income statements and September 1991

and started acquiring food and drugs companies elsewhere in Europe. In its last interim results it enjoyed a 23 per cent rise in profits to SKr3.05bn.

There has always been more than a touch of the gambler about some of Mr Gyllenhammar's past business adventures.

He recently confessed that his wife thinks he is naive and makes thousands of mistakes. "Naive perhaps," he added, "but definitely impulsive".

It may have been that characteristic which led him into two past unsuccessful merger attempts. One of these, abandoned just in time, was with the antibiotics and animal health company Ferments, run - until it succumbed to scandal - by Mr Refaat el Sayed in 1986. The other, no less unhappy, was the merger in 1980 with Beijerinvest, the investment and oil trading conglomerate. This fell apart within two years, but Volvo suffered losses from its oil activities for most of the 1980s until selling them off.

There are still difficult negotiations ahead before the new Volvo can take the place on the European stage which Mr Gyllenhammar envisages for it. He has confronted the Swedish establishment before, however, it will not be surprising if he has his way in the end.

## US savings and loan rescue to cost \$1.2bn

By Alan Friedman  
in New York

THE US government has taken control of Crossland Savings, a small New York savings and loan crippled by property loan losses, in a \$1.2bn rescue that is the largest US bank bail-out since regulators spent \$2.5bn to take over the Bank of New England (BNE) a year ago.

Unlike BNE, however, which was sold within months of its seizure, the Federal Deposit Insurance Corporation (FDIC) said it plans to maintain control of Crossland for as long as two years before seeking to sell the bank.

While the FDIC did not portray the Crossland move as a change of policy, the rescue is more reminiscent of the government's investment in the Chicago-based Continental Illinois Bank than of last year's BNE seizure.

The decision is understood to reflect the personal judgment of Mr William Taylor, chairman of the FDIC.

Mr Taylor, who rejected rescue bids for Crossland by Chase Manhattan and Republic National Bank, claimed the cost of the government owning Crossland would be less than its immediate transfer to another bank.

Chase and Republic were not willing to acquire Crossland with its portfolio of bad debts. Some \$1.5bn of Crossland's \$3.7bn of assets are classified as non-performing.

Around \$800m of the \$1.2bn government money is being used to cover loan losses, with the remaining \$400m injected as Crossland's new capital.

Although Mr Taylor has argued that the FDIC's ultimate cost will be less than \$1bn, some bankers believe the FDIC has seriously underestimated the size of Crossland's bad debts.

Mr Taylor said that if the bank had been sold rather than placed under government ownership there would have been a total of \$2.5bn of loans that the FDIC would have had to accept.

The FDIC moved swiftly to install its own top manager at the bank.

Mr Maurice Reissman, Crossland's chairman, resigned immediately after the takeover as the FDIC named Mr Richard Kraemer, a veteran of New York savings banks with a reputation for restructuring commercial property portfolios.

Crossland has 44 branches in the New York area plus another 22 branches in Florida, five in New Jersey and one in Utah.

Robert Taylor reports on Volvo's planned merger with Procordia  
The triumph of hope over experience

ture agreement last autumn with Mitsubishi Motors and the Dutch government for camouflaging at the Bora plant in Holland.

The known doubts of Mr Edith Cresson, the French prime minister, about the Volvo-Renault alliance are likely to be foisted to the Procordia merger, which will probably be seen as dictated by the need to protect Swedish industry in any European grand design.

None the less, Renault has approved the intended merger, and the ensuing halving of its Volvo to 4.2 per cent.

No such approval has yet come from the Swedish government, Procordia's second-largest shareholder with 34.2 per cent of its equity and 42.7 per cent of its voting rights.

1991 Volvo as a whole did not lose money, but its pre-tax profit of SKr255m was partly due to income derived from its relationship with Renault, the French state-owned car and truck group.

That relationship is just one of the complexities with which Mr Gyllenhammar will have to deal. Others include the lack of enthusiasm of the Swedish government and the view of some of Mr Gyllenhammar's Swedish critics that his time would be better spent on Volvo's SKr55m cost-cutting programme.

The relationship with Renault, forged only two years ago, was at the time as key to the group's future as it is to its privatisation.

Surprisingly, the new conservative government has already promised to sell off its stake in Procordia as part of its privatisation programme. Mr Gyllenhammar's plan might therefore seem somewhat less convincing.

However, the government argues that Volvo has broken the agreement it signed when it acquired its minority stake, which says that changes in the company's share capital require "unity between the two parties".

The government is concerned

issues, London securities firms stand to suffer more than those elsewhere. Other centres claim London's current capital rules allow firms to the City an unfair advantage and expose the London market to greater risk. However, London regulators have always argued that their system is more sophisticated than those elsewhere and allows capital to be used more efficiently while providing adequate protection.

If agreement is reached in Geneva this week, the need to refine the rule and allow a lengthy transition period means that they are unlikely to come into force for several years. They are likely to be preceded by a parallel set of rules for the European Community being developed in Brussels.

Hayter Brockbank will invest £1.8m in start-up costs this year. It will begin underwriting - initially motor insurance - in January next year - and hopes to have 50,000 policyholders by May 1994 and 100,000 policyholders by January 1995.</p

**NOTICE OF EARLY REDEMPTION**  
Metropolitan Estate and Property International N.V.  
(the "Company")  
US\$ 35,000,000 8 1/4 per cent. Convertible Bonds 1996 (the "Bonds")  
Guaranteed by  
MEPC plc (the "Guarantor")

Conversion Right expiry date: 21st February 1992  
Redemption Date: 28th February 1992

Notice is hereby given to the holders (the "Bondholders") of the Bonds constituted by a trust deed dated 3rd August 1980 (the "Trust Deed") and made between the Company, the Guarantor and The Law Debenture Corporation p.l.c., (the Trustee), that in accordance with Condition 5 (c) of the Bonds, the Company intends to redeem all the outstanding Bonds on 28th February 1992 ("the Redemption Date"). The Bonds will be redeemed at par together with interest accrued to the Redemption Date. The right of conversion may be exercised in relation to the Bonds (Bonds delivered for conversion should be delivered with all unmatured Coupons appertaining thereto, failing which the Bondholder must pay to the Paying Agent an amount equal to the face value of any missing unmatured Coupons) up to and including but not after the close of business on the fifth business day before the Redemption Date in accordance with Condition 6 of the Bonds.

Payments will be made against surrender of Bonds (Bonds should be presented for payment together with all unmatured Coupons relating thereto, failing which the amount of any missing unmatured Coupons will be deducted from the sum due for payment) at the specified office of any of the Paying Agents. Such payments will be made in New York City in US Dollars or, at the option of the holder, at the specified office of any Paying Agent by transfer to a US Dollar cheque drawn on, a bank in New York City, subject in each case to any fiscal or other laws or regulations applicable thereto. Bonds and Coupons will become void unless presented for payment within periods of 10 and 5 years respectively from the Relevant Date as defined by Condition 8 of the Bonds.

#### AVAILABILITY OF DOCUMENTS

Copies of the Trust Deed may be inspected by Bondholders from the specified office of the Paying Agents given below.

**Principal Paying Agent**  
MORGAN GUARANTY TRUST COMPANY OF NEW YORK  
23 Wall Street  
New York  
N.Y. 10015

#### PAYING AGENTS

Morgan Guaranty Trust  
Company of New York  
1 Angel Court  
London EC2R 7AE  
J.P. Morgan Nederland  
Landbouw N.V.  
Tasseelchadestraat 12  
Amsterdam 1054 ET  
Morgan Guaranty Trust  
Company of New York  
35 Avenue des Arts  
B-1040 Brussels

Morgan Guaranty Trust  
Company of New York  
Mainzer Landstrasse 46  
6000 Frankfurt-Am-Main  
Morgan Guaranty Trust  
Company of New York  
Stockstrasse 38  
P.O. Box 474  
8022 Zurich  
Caisse d'Epargne de l'Etat  
1 Place de Metz  
Luxembourg (L-2954)

Bondholders whose Bonds are held by Euro-clear or CEDEL S.A. should contact the following for information:-  
Euro-clear: Custody Operations Department (telephone Brussels (322) 519 1211  
telex 61025)  
CEDEL: Corporate Action Department (telephone Luxembourg (352) 448 821  
telex 2791)

This Notice has been approved for the purposes of S.57 of the Financial Services Act 1986 by Cazenov & Co., a member firm of the Securities and Futures Authority and of the London Stock Exchange.

**NOTICE OF EARLY REDEMPTION**  
Metropolitan Estate and Property International N.V.  
(the "Company")  
AS 12,500,000 8 1/4 per cent. Convertible Bonds 1996 (the "Bonds")  
Guaranteed by  
MEPC plc (the "Guarantor")

Conversion Right expiry date: 21st February 1992  
Redemption Date: 28th February 1992

Notice is hereby given to the holders (the "Bondholders") of the Bonds constituted by a trust deed dated 28th October 1980 (the "Trust Deed") and made between the Company, the Guarantor and The Law Debenture Corporation p.l.c., (the Trustee), that in accordance with Condition 5 (c) of the Bonds, the Company intends to redeem all the outstanding Bonds on 28th February 1992 ("the Redemption Date"). The Bonds will be redeemed at par together with interest accrued to the Redemption Date. The right of conversion may be exercised in relation to the Bonds (Bonds delivered for conversion should be delivered with all unmatured Coupons appertaining thereto, failing which the Bondholder must pay to the Paying Agent an amount equal to the face value of any missing unmatured Coupons) up to and including but not after the close of business on the fifth business day before the Redemption Date in accordance with Condition 6 of the Bonds.

Payments will be made against surrender of Bonds (Bonds should be presented for payment together with all unmatured Coupons relating thereto, failing which the Bondholders must pay to the Paying Agent in Australian Dollars an amount equal to the face value of any missing unmatured Coupons) at the specified office of any of the Paying Agents. Such payments will be made in New York City in US Dollars or, at the option of the holder, at the specified office of any Paying Agent by transfer to a US Dollar account maintained by the payee with, or by US Dollar cheque drawn on, a bank in New York City, subject in each case to any fiscal or other laws or regulations applicable thereto. Bonds and Coupons will become void unless presented for payment within periods of 10 and 5 years, respectively, from the Relevant Date as defined by Condition 8 of the Bonds.

#### AVAILABILITY OF DOCUMENTS

Copies of the Trust Deed may be inspected by Bondholders from the specified office of the Paying Agents given below.

**Principal Paying Agent**  
MORGAN GUARANTY TRUST COMPANY OF NEW YORK  
23 Wall Street  
New York  
N.Y. 10015

#### PAYING AGENTS

Morgan Guaranty Trust  
Company of New York  
1 Angel Court  
London EC2R 7AE  
J.P. Morgan Nederland  
Landbouw N.V.  
Tasseelchadestraat 12  
Amsterdam 1054 ET  
Morgan Guaranty Trust  
Company of New York  
35 Avenue des Arts  
B-1040 Brussels

Morgan Guaranty Trust  
Company of New York  
Mainzer Landstrasse 46  
6000 Frankfurt-Am-Main  
Morgan Guaranty Trust  
Company of New York  
Stockstrasse 38  
P.O. Box 474  
8022 Zurich  
Caisse d'Epargne de l'Etat  
1 Place de Metz  
Luxembourg (L-2954)

Bondholders whose Bonds are held by Euro-clear or CEDEL S.A. should contact the following for information:-  
Euro-clear: Custody Operations Department (telephone Brussels (322) 519 1211  
telex 61025)  
CEDEL: Corporate Action Department (telephone Luxembourg (352) 448 821  
telex 2791)

This Notice has been approved for the purposes of S.57 of the Financial Services Act 1986 by Cazenov & Co., a member firm of the Securities and Futures Authority and of the London Stock Exchange.

**Moulinex**  
**KRUPS**  
**GROUPE**  
**MOULINEX**  
Strong business activity in 1991

Within a relatively stagnant worldwide economy during the second half-year, the Group's turnover, on a comparable basis, increased by 11.6% in relation to 1990.

Provisional turnover (in millions of French francs)	including Krupps 1991	excluding Krupps 1991	1990	%
Consolidated turnover	8,330	6,658	5,964	+11.6%
Moulinex S.A. turnover	5,160	4,528	4,000	+14.0%

For the Moulinex brand, good sales performance was reached in Spain, Portugal, Great Britain, Denmark, Sweden and on the North American and Middle East markets.

For Krups, in spite of the business slump in Germany and America, this brand's major markets, the introduction of new products maintained turnover at the 1990 level.

1991, which saw the integration of Krups, was a good year for the Group worldwide.

**Ssangyong Cement Industrial Co., Ltd.**  
(Incorporated in the Republic of Korea with limited liability)  
Notice to the Holders of the Outstanding  
U.S. \$70,000,000  
3 per cent. Convertible  
Bonds due 2005  
(the "Bonds")  
of  
Ssangyong Cement  
Industrial Co., Ltd.  
(the "Company")

NOTICE IS HEREBY GIVEN to the holders of the Bonds pursuant to the provisions of the Trust Deed constituting the Bonds that as of 2nd January, 1992, being the Effective Date, the Bonds may lawfully be converted into fully paid and non-assessable shares of common stock of the Company under applicable Korean law. The conversion period in relation to the Bonds shall commence on 27th January, 1992.

27th January, 1992  
Ssangyong Cement  
Industrial Co., Ltd.

## COMPANIES AND FINANCE

### Grattan purchase causes problems for Otto Versand

By John Thornhill

OTTO Versand, the German mail order group which last spring bought the Grattan mail order business from Next for £165m, is struggling to make the acquisition work in the face of the recession.

Mail order industry sources suggest the Bradford-based company has been losing agents and market share and is heading for a loss of more than £20m in the current financial year.

In the half-year to July 31 1990, Grattan made operating profits of £5.7m.

Mr Finnigan added that Otto Versand was operating Grattan on a "very decentralised basis".

"Grattan is making these changes in response to the very difficult trading conditions. It has nothing to do with being owned by Otto Versand," he said.

Otto is believed to be sourcing an increasing proportion of goods for Grattan from its existing supplier base in Germany.

Grattan also provoked discontent among its workforce this month when it announced that it intended to change bonus payments for 600 of its 4,000 workforce, thereby reducing their weekly income by an average of £20.

This led to a dispute with Usdaw, the shopworkers' union, which will be referred to as Acas today.

Grattan will not comment on its trading performance now it

forms part of a private international group. But Mr Norman Fintigan, Grattan's personnel director, said: "Like the rest of the mail order and high street retailing markets we are finding trading very much more difficult than in previous years."

In the half-year to July 31 1990, Grattan made operating profits of £5.7m.

Mr Finnigan added that Otto Versand was operating Grattan on a "very decentralised basis".

"Grattan is making these changes in response to the very difficult trading conditions. It has nothing to do with being owned by Otto Versand," he said.

Otto is believed to be sourcing an increasing proportion of goods for Grattan from its existing supplier base in Germany.

Grattan also provoked discontent among its workforce this month when it announced that it intended to change bonus payments for 600 of its 4,000 workforce, thereby reducing their weekly income by an average of £20.

This led to a dispute with Usdaw, the shopworkers' union, which will be referred to as Acas today.

Grattan will not comment on its trading performance now it

### Sir Peter Walker denies any knowledge of MCC scandals

By Andrew Jack

SIR PETER Walker, the former Secretary of State for Wales who resigned from Maxwell Communication Corporation last summer shortly before he was due to become chairman, yesterday stressed that he had no knowledge of the scandals that have since emerged from within the group.

He also said that his resignation followed a request from the Maxwells - which reflected his own recommendations - and was not the result of any confidential information he had gathered on the state of the group's finances.

Sir Peter confirmed that he had been paid £100,000 in his first year's salary under a three-year contract as chairman, and was also allowed to keep the Mercedes saloon valued at more than £20,000 that came with the job and which he had taken in place of his own car.

He said he was offered the job as chairman of MCC at the start of 1991 "much to my surprise" after an informal dinner he held for Kevin Maxwell and his wife at his home. Sir Peter believes Kevin probably wanted to assert his control over MCC.

Sir Peter's conditions were that he could select four non-executive directors and that Mr Robert Maxwell resigned from the main board and all of MCC's subsidiaries. Sir Peter wanted a "totally conventional business with everything disclosed".

"The job did not attract me at first," he said. "But it was quite an exciting challenge to de-Maxwellise a vast publishing house... there was a great intellectual attraction."

He only met the late Mr Maxwell occasionally, and clashed with him on one occasion when he received a letter summoning him to a board meeting to discuss the accounts at just 24 hours' notice.

Sir Peter could not attend at such short notice. "I sent him a sharp note back," he said.

During the period since joining the board as a non-executive director on April 2, he spent much of his time travelling to MCC's subsidiaries for presentations in the UK and the US.

He had never seen any figures concerning the MCC pension fund, which did not fall within his responsibility.

He concluded that the US companies were "marvellous and well run", but that in the UK there was "nothing of importance", no cash to make acquisitions and little scope for



Sir Peter: allowed to keep his company Mercedes

growth.

"The idea of managing the group from Holborn seemed absolutely crazy," he said. "I would turn MCC into a totally American group, call it Macmillan and reduce the family equity."

Sir Peter was then told on July 11 last year that Mr Robert Maxwell had decided to take action along these lines.

There was therefore little need for him to continue as chairman, and he said he was offered one year's salary and the company car.

He had never seen any figures concerning the MCC pension fund, which did not fall within his responsibility.

He concluded that the US companies were "marvellous and well run", but that in the UK there was "nothing of importance", no cash to make acquisitions and little scope for

### Irish shipping group to acquire B&I Ferries

By Tim Coone in Dublin

SHAREHOLDERS in Irish Continental Group, the Dublin-based shipping company, have approved an £8.5m (£7.5m) takeover of B&I Ferries, the loss-making state-run shipping company which operates passenger and cargo services across the Irish Sea.

The acquisition makes ICG the principal ferry operator between Ireland and the UK and the continent. In recommending the deal, the board said: "Because ICG is predominantly a passenger operation, the acquisition will reduce the seasonality of the overall business".

B&I's turnover is divided approximately 40/60 between passenger and cargo revenues.

Under the deal, the government is to assume £1.5m of B&I's debts, while ICG will obtain assets worth £18m.

The government turned down a management buy-out offer by B&I's staff last year in favour of the ICG offer.

### Sea Containers called on to 'stop dithering'

WITH THE passing of the three-month standstill agreement between Sea Containers and The Isle of Man Steam Packet Company, Mr Norman Corlett, chairman of the latter company, has written to shareholders, exhorting Sea Containers' "to stop dithering and make clear its position".

He said that it was now 18 months since SeaCon, the cargo equipment and ferry company which currently owns 41 per cent of Steam

Packet, first launched its bid.

He added that there had been only limited progress on the extension of trading links and that neither party considered there was a "reasonable prospect of reaching agreement on the major issues in the foreseeable future".

Mr Corlett called on SeaCon to make a bid which reflected fully the value of Steam

Packet. In 1990 it offered 125p per share compared with last

Friday's close of 20p.

### NOTICE OF EARLY REDEMPTION

#### Sumitomo Metal International Finance Netherlands B.V.

(the "Company")

¥10,000,000,000

12 per cent Variable Redemption Amount

Guaranteed Notes due 1994

GUARANTEED BY

SUMITOMO METAL INDUSTRIES, LIMITED.

Notice is hereby given that in accordance with Clause 6 (E) of The Terms and Conditions of the above Notes, the Company has elected to redeem all of the outstanding Notes on the next interest payment date 26th February, 1992.

Repayment of principle will be made upon presentation and surrender of the Notes with all unmatured Coupons attached, at the offices of The Paying Agent mentioned thereon.

Accrued interest due on 26th February, 1992 will be paid against presentation of Coupon No. 2.

## COMPANIES AND FINANCE

## Profits fall at Exxon, Mobil and Chevron

By Karen Zagor in New York

THE RECESSION'S impact on oil companies was reflected in the fourth-quarter results of Exxon, Mobil and Chevron, which reported sharply lower earnings for the period.

Exxon, the world's biggest oil company, unveiled a 26 per cent drop in fourth-quarter earnings, but posted a 12 per cent improvement in net income for the year.

The company blamed the erosion in fourth-quarter earnings on exceptionally high prices for the corresponding 1990 quarter after the invasion of Kuwait. The decline also reflected weak gas prices in the US and lower production of liquids and natural gas.

In the latest quarter, Exxon earned \$1.23bn or 89 cents a share against \$1.56bn or \$1.23 a year earlier. Revenues fell 12 per cent to \$30.47bn from \$35.3bn.

Exxon's full-year net income

climbed to \$5.6bn or \$4.45 a share from \$5.01bn or \$3.96. Revenues were flat, at \$115.84bn compared with \$115.93bn a year ago.

Mr Lawrence Rawl, chairman, said all the company's earnings growth in the year and 75 per cent of its profits had come from overseas. "The company's foreign refining and marketing operations were well-positioned to respond to rapidly changing market conditions, particularly in the first quarter when essentially all of this year's increase in earnings was achieved."

During the year, crude oil prices fell by \$10-a-barrel, cutting into Exxon's profits. Earnings were also hit by sluggish natural gas prices in the US and weak markets for chemicals, coal and copper.

Mobil, the second biggest US oil company, turned in fourth-quarter earnings of \$401m or 97 cents a share, down 26 per cent from 1990's \$552m or \$1.58 a share. Stripping out one-time items, fourth-quarter operating earnings

were \$389m, down 51 per cent from \$797m last year.

Mobil's fourth-quarter revenues fell 24 per cent to \$16.63bn from \$21.38bn. Full-year revenues edged 3 per cent lower to \$62.68bn from \$64.47bn.

For the year, Mobil earned \$1.92bn or \$4.65 a share against \$1.93bn or \$4.60. Excluding extraordinary items, earnings for 1991 were \$1.90bn or \$4.57bn.

Mr Michael Young, chairman, said Mobil's operating performance helped offset some of the negative factors in 1991.

Mr Alan Murray, chairman, said Mobil's operating performance helped offset some of the negative factors in 1991.

Mr Murray said: "Clearly oil companies are at the depths of a recessionary cycle in all of the major segments, namely chemicals, US and foreign oil and gas, and US and foreign refining and marketing."

These sentiments were echoed by Mr Murray who said: "Unfortunately, 1992 is not to be a good start. There has been no improvement in business conditions. Crude oil prices have remained weak, as have US natural gas prices which are below last year's level, and US downstream margins are very weak."

Mr Young said he had not changed his earnings estimates

for Mobil, Exxon or Chevron. He expects Mobil to earn 80 cents a share in the 1992 first quarter, and \$4.15 a share for the full year. He expects Exxon to earn 85 cents in the first quarter and \$3.90 for the year and Chevron 60 cents in the quarter and \$3.80 in the year.

• Imperial Oil, 70 per cent owned by Exxon, and Canada's biggest integrated oil company, is following Petro-Canada and Shell Canada with heavy cuts in downstream operations. Robert Gibbons reports from Montreal.

Imperial posted a 1991 operating loss of C\$86m (US\$81m) on revenues of C\$9.2bn against profits of C\$22m on revenues of C\$11.3bn in 1990. But after gains on asset sales and accounting adjustments, net profits were C\$16.2m or 84 cents a share against C\$25.6m or C\$1.43 a share.

Imperial will probably close the year with 100 staff and several hundred retail outlet outlets. Staff will be cut from the present 11,500. Details will be released next month.

## Macy's close to filing for Chapter 11 protection

By Martin Dickson in New York

R.H. MACY, the New York-based department store chain, is widely expected to file for Chapter 11 bankruptcy protection against its creditors over the next few days, possibly as early as this morning.

The collapse on Friday night of a last-minute bail-out by Mr Laurence Tisch and his Loews Corporation appears to leave the heavily-indebted company with no way of escaping a bankruptcy filing.

Macy's, which was taken private in a 1988 leveraged buy-out and is struggling with \$3.5bn of debt and trading losses, declined to comment over the weekend. However, its officials were believed to be in contact with financial advisers discussing the mechanics of a bankruptcy filing.

Mr Tisch, who now interests range from the CBS media group to insurance and property, offered to inject \$100m of cash into Macy's. Loews would have paid \$740m for the group's publicly traded bonds and \$80m for virtually all the equity. It would have used to settle \$200m and \$300m to pay off Macy's suppliers.

The deal collapsed when Prudential Insurance refused to grant better terms to Mr Tisch on the \$81.1m mortgage it holds on 70 Macy's stores, about half the chain's outlets.

Mr Tisch apparently asked for a cut in interest on the loan from 12 per cent to 9 per cent. Mr Frank McDougal, president of Prudential Mortgage Capital, told the New York Times that "we had many discussions with the Tisch organisation and we were willing to bend and compromise to a certain point, and beyond that it would not have been prudent for us."

A Chapter 11 filing could help the group because it would remove the uncertainty that has surrounded its finances since early this month, when it defaced payments due to trade suppliers in the hope of meeting the provisions of its revolving credit agreement with banks.

Suppliers have since been holding back fresh shipments of goods to Macy's stores.

## Toyota plans to buy minority stake in French distributor

By Kevin Done, Motor Industry Correspondent

TOYOTA, the leading Japanese car maker, is planning to buy a minority stake of about 35 per cent in Toyota France, its privately-owned French importer and distributor.

The moves follows the acquisition last year by Nissan, the second largest Japanese car maker, of an additional 72.1 per cent stake in Richard Nissan, its French importer/distributor, raising its holding to 81.6 per cent.

Nissan took control of its importer/distributor operations in the UK with effect from the beginning of 1992.

Toyota last year sold 16,831 cars in France, filling its 7.8 per cent quota of the market.

France maintains a 3 per cent market share quota on direct vehicle imports from Japan and has limited the Japanese presence to five car makers, Nissan, Toyota, Mazda, Honda and Mitsubishi Motors.

Toyota yesterday strongly denied reports in France that it had made an deal with the French authorities to accept special restrictions on its sales after the end of 1992 in return for French government approval of its plan to take a stake in Toyota France.

• Moody's Investors Service, the US rating agency, is reviewing the credit of Nissan Motor in Japan and several units of the automobile maker for possible downgrading. AP-DJ reports from Tokyo.

The review of the Single-A One rating of Nissan's senior credit affects \$15bn of debt. Moody's cited Nissan's "disappointing business performance, especially in its intensely competitive home market" and concern about the impact on cashflow of plans for heavy investment in plant and equipment.

## American Brands advances

AMERICAN BRANDS, the Connecticut-based tobacco and consumer products company, reported after-tax profits of \$8.4m in the fourth quarter of 1991, thanks to strong performances from the tobacco and drinks businesses as well as hardware and home improvements interests, writes Nikki Tait in New York.

The figure compares with a \$7.1m net profit earned in the same period a year earlier, but that was depressed by certain non-operating charges. At the operating profit level, Ameri-

can Brands made \$442.3m in the final quarter of 1991, against \$390.1m in the fourth quarter of 1990.

The results leave the consumer products group posting a \$806.1m net profit for the year, up from \$583.8m in 1990. The shares rose \$1 to \$46 on the news.

American Brands said that the underlying sales and operating profit increase in the tobacco business was 5 per cent, once the sale of a Dutch business was excluded. Operating profits here totalled \$1.68bn.

## Nordic area bank set to be formed

By Robert Taylor

HONG KONG is taking a further step towards paperless share dealing with the government's decision to bring forward legislation to enable the creation of a central stock clearing and settlement system.

Mr David Nendick, secretary for monetary affairs, said the legislation would be introduced next month. Legislation is needed to insulate the new system from Hong Kong's existing insolvency laws, thereby guaranteeing the integrity of the netting and settlement operations of the system.

The share trading and settlement system, which the Hong Kong Securities Clearing Company (HKSCC) will operate, works on the basis of continuous netting of transactions.

Under current law, if a broker were declared insolvent, the receiver could unwind transactions up to six months previous to the insolvency. The change will prevent this and give the HKSCC a first charge over securities to be settled.

## HK speeds legislation on paperless trading

By Simon Holberton in Hong Kong

HONG KONG is taking a further step towards paperless share dealing with the government's decision to bring forward legislation to enable the creation of a central stock clearing and settlement system.

Mr David Nendick, secretary for monetary affairs, said the legislation would be introduced next month. Legislation is needed to insulate the new system from Hong Kong's existing insolvency laws, thereby guaranteeing the integrity of the netting and settlement operations of the system.

The share trading and settlement system, which the Hong Kong Securities Clearing Company (HKSCC) will operate, works on the basis of continuous netting of transactions.

Under current law, if a broker were declared insolvent, the receiver could unwind transactions up to six months previous to the insolvency. The change will prevent this and give the HKSCC a first charge over securities to be settled.

## CS First Boston appointment

MR Robert Diamond, a senior executive in London for Morgan Stanley, has joined rival US investment bank CS First Boston as chief executive of its Far Eastern activities, writes Martin Dickson in New York.

Mr Allen Wheat, 43, who has headed the Pacific operations for the past two years, as well as running the firm's derivatives products business, Credit Suisse Financial Products, will

## Gencor Limited

(Incorporated in the Republic of South Africa  
(Registration number 010122/061  
("Gencor"))

## TERMS OF THE RIGHTS OFFERS

Further to the announcement on Tuesday, 21 January 1992, Senbank is authorised to announce, subject to the conditions set out hereunder, that:

1. Gencor will raise R1,999 million by way of a rights offer of 109,949,913 new Gencor ordinary shares at 1.000 cents (in the currency of the Republic of South Africa) per share to the holders of Gencor ordinary shares, registered as such at the close of business on Friday, 31 January 1992, on the basis of 17 new Gencor ordinary shares for every 100 ordinary shares held in Gencor at that date.

The rights offers are subject to:

(a) The Johannesburg Stock Exchange ("the JSE") granting a listing of the renounceable (nil paid) letters of allocation and the new ordinary shares in Gencor Behrend and Gencor to be issued in terms of their respective rights offers; and

(b) The London Stock Exchange ("the LSE") granting admission to the Official List of the new ordinary shares in Gencor to be issued in terms of its rights offer.

Gencor Behrend and its wholly owned subsidiaries, the controlling shareholders of Gencor, have undertaken to follow and/or procure the subscription of their rights entitlement to 109,582,125 new Gencor ordinary shares (approximately R1,095 million) pursuant to Gencor's rights offer. Gencor Behrend will underwrite the Gencor rights offer.

The rights offer circulars, which will include the renounceable (nil paid) letters of allocation, will, subject to the approval of the JSE and, where applicable, the LSE, be sent to the relevant ordinary shareholders of Gencor and Gencor Behrend on Friday, 7 February 1992.

Johannesburg,  
27 January 1992

Merchant bank

**SENBANK**  
CORPORATE AND MERCHANT BANK  
(A division of Bankers Limited)  
(Registration number 540139/06)  
(Registered bank)

Sponsoring brokers  
for GENCOR  
REPUBLIC OF SOUTH AFRICA:  
Davis, Borton, Harr & Co. Inc.  
Ed Hern, Rudolph Inc.  
Ivor Jones, Roy & Co. Inc.  
UNITED KINGDOM:  
Smith New Court Corporate Finance Limited

## BANK OF MONTREAL

Montreal Chartered Bank  
US\$250,000,000

Floating rate debentures,  
series 10, due 1998

(Subjected to deposits and other liabilities)

Interest rate for the period 27 January 1992 to 27 July 1992 has been fixed at 4.30% per annum. The amount payable on 27 July 1992 will be US\$217.39 against coupon No. 12.

250,000 Floor  
Certificates due 1998

The differential interest rate for the above payment period has been fixed at 1.75% per annum. Interest payable on 27 July 1992 per US\$1,000 note will amount to US\$8.85

Agent: Morgan Guaranty  
Trust Company

JPMorgan

## ALLIANCE - LEICESTER

Alliance & Leicester  
Building Society

£300,000,000

Floating rate notes 1994

For the three months 24 January 1992 to 24 April 1992 the notes will bear interest at 10.765% per annum. Interest payable on the relevant interest payment date 24 April 1992 will amount to £133.86 per £5,000 note and £2,677.17 per £100,000 note.

Agent: Morgan Guaranty  
Trust Company

JPMorgan

## COMMERCERBANK OVERSEAS FINANCE N.V.

9% /% £50,000,000 Notes due 1992

Redemption as per March 31, 1992

According to 5 of the Terms and Conditions of the Notes all Notes will be redeemed at par on March 31, 1992.

The Notes will be paid at:

Commerzbank Aktiengesellschaft, Frankfurt/Main  
(Principal Paying Agent)

Commerzbank Aktiengesellschaft, London

Commerzbank Aktiengesellschaft, Brussels

Commerzbank International S.A., Luxembourg

Commerzbank (Switzerland) Ltd, Zurich

The Notes shall cease to bear interest as per March 30, 1992. The coupon as per March 31, 1992 will be paid separately.

Curacao, January 1992 Commerzbank Overseas Finance N.V.

## THE FINANCIAL BOOKMAKERS

FTSE WALL ST  
Mar 2559/2568 Mar 3203/3242

Call us now on 071-529 7323 to write to us at 9-11 Grosvenor Gardens, London SW1W 8QH. Let us know what you want to do and how to speculate TAX FREE\* on over 20 world futures markets.

MEMBER SFA

Call for our current views

CAL Futures Ltd

162 Queen Victoria Street

London EC4V 4BS

Tel: 071-529 3030

Fax: 071-529 3038

FIMRA

Bond Futures Fax - FREE 2 week trial

gsk Anne Whibley



## SYNDICATED LOANS

**Borrowing costs set to rise at Rosehaugh**

**THE RESTRUCTURING** of loans to Rosehaugh, the heavily-litigated UK property joint venture, looks likely to result in higher borrowing costs for the companies. The restructuring of all of Rosehaugh's debts is due to be completed within a few weeks. At the moment, Rosehaugh is expected to have to pay higher margins on its loans, and to leave the maturity of these loans extended. Bankers may look to improving the security on these loans currently classified as partly secured.

Rosehaugh and Stanhope, joint owners of the Broadcast office complex in the City of London, called a halt to their merger talks last week after several months of discussions.

According to data supplied by Ferromoney, Rosehaugh and its associated companies have the following debts:

- A four-year £250m term loan for Rosehaugh Stanhope Developments (phase 8) and Rosehaugh Stanhope Developments (phase 11) which matures in 1992 and has a margin of 100 basis points over the London interbank offered rate (Libor).
- A three-and-a-half year £35m term loan for Rosehaugh Sc, a 50-50 joint venture between Rosehaugh and Shimizu Corp. The loan matures in 1992. The funds are secured on the property with the margin set according to whether the property is prelet or pre-sold.
- A five-year £100m multiple facility revolving credit for Rosehaugh, which matures in 1993 and has a margin of 15 basis points over Libor.
- A four-year £55m term loan for Rosehaugh Stanhope (phase 14) maturing in 1992. This carries a margin

of 125 basis points over Libor during development, 75 during the let stage and 50 during the final stage with the funds secured.

• A four-year £220m term loan maturing 1994 for Rosehaugh Stanhope Developments (Holdings) which has a margin of 125 basis points falling to 100 basis points over Libor by the property is let.

In addition, Rosehaugh and its joint venture companies have some bilateral loans.

Rosehaugh warned its bankers in November 1991 that it was in danger of breaching the net worth covenants on its loans, due to the fall in property prices and the decline in its net asset value. Since then, Barclays and NatWest, joint co-ordinators for the various loans, have held discussions with the 27 banks involved on how to restructure all the company's debts.

So far it looks as though the pricing will have to be increased given that when the loans were originally launched, pricing was considerably lower than at present. The maturity of the loans may be extended, since at present the loans fall due in 1992, 1993 and 1994.

• Citibank has arranged a £50m five-year revolving credit facility for Laura Ashley with a core group of seven relationship banks.

This replaces an existing three-year £50m facility signed in November 1990. Laura Ashley wanted to replace it with a longer-term funding. The margin is linked to the company's financial performance.

• A four-year £55m term loan for Rosehaugh Stanhope (phase 14) maturing in 1992. This carries a margin

## INTERNATIONAL BONDS

**Roaring start may herald record year in D-Mark sector**

**THE D-MARK** Eurobond market could be set for a record year of new issue volume, judging by the surge of activity in the first few weeks of the year.

New issues totalling nearly DM7bn have emerged so far this year, already about 20 per cent of last year's total.

The sector stands to benefit from bullish sentiment on German interest rates and the D-Mark. With last year's poor performance poised for reversal, there has already been a substantial shift of assets, largely US, into the German bond market.

The market faces other potential handicaps. Although yields are expected to fall, it will be difficult for Eurobond issuers to maintain their tight spreads relative to bonds. Some Eurobond yields are lower than bond yields, reflecting the participation of retail investors who often prefer better bonds to registered

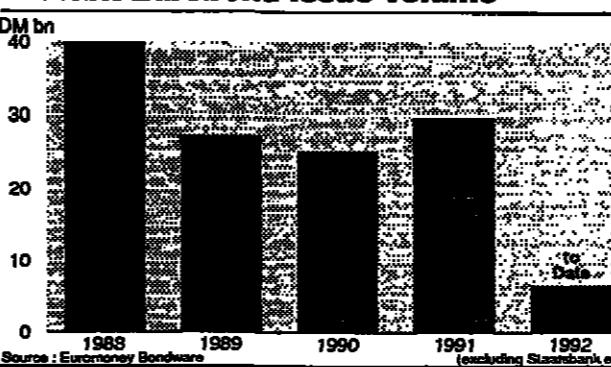
international range of issuers, including Norway and Belgium.

Borrowers have also been enticed by arbitrage opportunities enabling them to swap new issue proceeds into floating rate funds at attractive rates. However, swap rates shifted abruptly last week, due to a lack of counterparties willing to pay fixed-rate D-Marks.

As D-Mark rates are widely expected to fall, few banks will at present commit themselves to paying fixed-rate interest in D-Marks – at least not at a rate attractive to borrowers.

The market faces other potential handicaps. Although yields are expected to fall, it will be difficult for Eurobond issuers to maintain their tight spreads relative to bonds. Some Eurobond yields are lower than bond yields, reflecting the participation of retail investors who often prefer better bonds to registered

## D-Mark Eurobond issue volume



companies, are still lock-up buyers," one trader said.

The market is still largely domestic in character, and overseas institutions in many cases prefer to buy bonds, particularly when D-Mark Eurobonds offer little pick-up.

Also, the structure of the primary market is old-fashioned – for example, the fee structure could soon be open for development of a medium-term note market, which would broaden Germany's debt markets.

Meanwhile, Frankfurt's growing importance as a financial sector is prompting international banks, US investment banks in particular, to build up their presence there. As this shift coincides with a bull market in German bonds, these banks are likely to renew their efforts in a sector long dominated by German banks.

Tracy Corrigan

## NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %	Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %								
<b>US DOLLARS</b>																							
Mitsui Eng. & Shipbldg.(J)†	380	1996	4	3 1/4	100	Nomura Int.	3.125	Nihon Kohden(a)†††††	40	1996	-	4 1/2	100	Yamazaki Bk (Switz)	4.075								
Sege Enterprises(J)††	200	1996	4 1/2	3 1/2	100	Nomura Int.	3.500	Inter-American Dev. Corp.	150	2000	-	7	102 1/2	Swiss Volkswagen	6.613								
Others & Co.†	200	2002	-	9 1/2	100	Merrill Lynch	1.524	Goldwin Int'l(J)††	100	1996	-	4 1/2	100	Yamazaki Bk (Switz)	4.250								
Others & Co.†	100	1998	4	3 1/4	100	Deutsche Europe	3.125	Coca Cola Co(J)††††	80	1996	-	4 1/2	100	Nomura Bk (Switz)	4.675								
Dow Mining Co.†	80	1996	4	3 1/4	100	Nikkei Europe	3.125	Nissaku House Ind.(a)†††	50	1996	-	4 1/2	100	J Henry Schroder Bk	4.806								
Samsung Electronics(J)††	30	1997	5	7 1/2	101.70	Bayerische LB	6.967	JSP Corp(a)†††	20	1996	-	6 1/2	100	Nomura Bk (Switz)	6.933								
Barclay†	200	1997	5	8	100.445	Bankers Trust Int.	8.886	<b>SWISS FRANCS</b>															
Barclay†	200	1995	3	8 1/2	99.54	Bankers Trust Int.	9.931	E.I.Iz.P.I'Ener.Elec.(J)†	500bn	2002	10	10 1/2	101.55	Bca.Comm. Italiana	10.372								
Barclay†	200	1995	4	8 1/2	101.325	Kidder Peabody Int.	5.973	Mediobanca Int'l†††††	100bn	1999	7	11.7	101 1/2	Banco di Roma	11.305								
British Gas Int'l Fin.(B)†	200	1997	5	8 1/2	101.355	Goldman Sachs	8.428	Credit Comm'd(Franc)†	150bn	1997	5	11.7	101 1/2	la.Bca.St.Paolo	11.200								
<b>STERLING</b>																							
South West Water†	150	2012	20	10 1/2	101.429	SG Warburg Secs.	10.453	Finl.Danish Ind.(†)	200bn	1999	7	11.7	101 1/2	Imi Bank (Lux)	11.305								
EBI(J)††	100	1997	5	10	100.505	Samuel Montagu	9.670	<b>PESETAS</b>															
<b>ECUs</b>																							
Republic of South Africa†	250	1997	5	10 1/2	100	Paribas Capital Mds.	10.750	E.Iz.(†)	15bn	2002	10	10 1/2	101.35	Banesto	9.909								
European Economic Comm.†	190	1998	2	10 1/2	101.25	SG Warburg Secs.	8.090	<b>SWEDISH KRONOR</b>															
Council of Europe(J)†	65	1994	2	9 1/2	101.775	Bankers Trust Int.	8.357	Helgea Int'l Fin.†	300	1997	5	10 1/2	101 1/2	Den Danse Bank	9.963								
<b>FRENCH FRANCS</b>																							
Peugeot Finance Int.(d)††	500	1996	4 1/2	zero	100	BNP	8.778	DANISH KRONER	250	1997	5	8 1/2	102	Kreditbank Int.	8.377								
Credit Foncier de France†	500	2002	10	8 1/2	98.998	BNP Capital Mds.	8.778	Finl.Danish Ind.(†)	250	1997	5	8 1/2	101 1/2	Den Danse Bank	9.963								
Provinces(J)††	300	1996	4	zero	100	Credit Lyonnais	8.778	<b>YEN</b>															
<b>AUSTRALIAN DOLLARS</b>																							
Swedish Exp.Cr.(b)††	300	1995	3	8 1/2	100.28	Hambros/N.Aust.Bk	8.400	Julio Papert	20bn	1997	5 1/2	8 1/2	100	Nikko Europe	6.287								
<b>D-MARKS</b>																							
Deutsche Bk Fin.N.Ilands(c)††	200	2002	10	8	102 1/2	Deutsche Bank	7.638	Kingdom of Norway†	100bn	1997	5	8 1/2	99.55	IBJ Int.	5.478								
Marudai Food Co.(p)††	150	1996	4	4 1/2	100	Deutsche Bank	4.750	Nippon Express Co.††	30bn	1999	7 1/2	6	101 1/2	Nomura Int.	5.743								
Kingdom of Belgium†	500	2002	10	7 1/2	101 1/2	Commerzbank	7.498	<b>LUXEMBOURG FRANCS</b>															
Bayerische LB Int.(Lux.)†	500	1997	5	8 1/2	100	Bayerische LB	8.125	CCF (Paris)†††	1bn	2002	10												

## WORLD STOCK MARKETS

AUSTRIA		FRANCE (continued)		GERMANY (continued)		NETHERLANDS		SWEDEN (continued)		CANADA	
1992	Price	1992	Price	1992	Price	1992	Price	1992	Price	1992	Price
High Low	January 24	High Low	January 24	High Low	January 24	High Low	January 24	High Low	January 24	High Low	January 24
2,440 2,250 Aeron Autrol 2,571	480	422 300 Aeron Autrol 2,571	480	2,030 2,030 Borealis 2,900	475	2,030 2,030 Continental 2,900	475	4,180 4,200 Daimler-Benz 2,700	570	3,200 Corus Sys 521	511
450 408 Crafteastal Pr. 2,475	2,030 2,030 Borealis 2,900	475	2,030 2,030 Borealis 2,900	475	2,030 2,030 Daimler-Benz 2,900	475	3,200 Corus Sys 521	511	3,700 Lennar Mr. 521	511	
3,130 2,936 EA General 3,210	565	549 2,400 Egonius 335	565	1,120 1,045 Egonius 335	518	1,210 1,068 Dected Pr. 2,250	518	1,250 1,250 Egonius 335	518	3,700 Lennar Mr. 521	511
300 200 Egonius 335	518	1,050 1,050 Egonius 335	518	1,050 1,050 Egonius 335	518	1,210 1,068 Dected Pr. 2,250	518	1,250 1,250 Egonius 335	518	3,700 Lennar Mr. 521	511
1,027 940 Eon Pr. 1,510	1,016	302 275 Geni M 262,90	1,016	1,050 1,050 Geni M 262,90	1,043	178 141 Deutsche Kredit 166,50	1,043	1,050 1,050 Geni M 262,90	1,043	1,050 1,050 Geni M 262,90	1,043
425 350 Hella Hertz 1,540	1,540	2,250 2,250 Hertz 1,540	1,540	2,250 2,250 Hertz 1,540	1,540	1,290 1,250 Hertz 1,540	1,540	1,290 1,250 Hertz 1,540	1,540	1,290 1,250 Hertz 1,540	1,540
1,430 1,520 Hertz 1,540	1,540	257 257 Stay Dalmat. 257	257	730 600 Cetelam 730	257	290 250 Dresdner Bank 250	257	90,40 90,40 Dresdner Bank 250	257	100 80 Dresdner Bank 250	257
203 203 Hertz 1,540	203	1,040 1,040 Hertz 1,540	203	203 203 Hertz 1,540	203	203 203 Hertz 1,540	203	203 203 Hertz 1,540	203	203 203 Hertz 1,540	203
1,415 3,940 Wieserberg 1,580	1,580	395 350 Cospi 331	1,580	419 390 Gerresheimer 410	1,580	1,250 1,250 Dresdner Bank 250	257	1,250 1,250 Dresdner Bank 250	257	1,250 1,250 Dresdner Bank 250	257
1,020 1,005 2-Landerbank 1,010	1,010	620 500 Cospi 620	1,010	763 750 Goldkette 710	1,010	1,250 1,250 Dresdner Bank 250	257	1,250 1,250 Dresdner Bank 250	257	1,250 1,250 Dresdner Bank 250	257
882,820,000 LUXEMBOURG		1,040 950 Cete France 950	1,040	840 Heidelberg 940	1,040	1,250 1,250 Dresdner Bank 250	257	1,250 1,250 Dresdner Bank 250	257	1,250 1,250 Dresdner Bank 250	257
1992	Price	1992	Price	1992	Price	1992	Price	1992	Price	1992	Price
High Low	January 24	High Low	January 24	High Low	January 24	High Low	January 24	High Low	January 24	High Low	January 24
2,330 2,120 AEG-Haus Ms. 2,120	2,120	470 320 Borealis 320	2,120	2,030 2,030 Borealis 2,900	2,030	2,030 2,030 Continental 2,900	2,030	4,180 4,200 Daimler-Benz 2,700	570	1,250 1,250 Egonius 335	518
1,250 1,160 AEG-Home Ms. 2,120	2,120	470 320 Borealis 320	2,120	2,030 2,030 Borealis 2,900	2,030	2,030 2,030 Continental 2,900	2,030	4,180 4,200 Daimler-Benz 2,700	570	1,250 1,250 Egonius 335	518
1,250 1,160 AEG-Home Ms. 2,120	2,120	470 320 Borealis 320	2,120	2,030 2,030 Borealis 2,900	2,030	2,030 2,030 Continental 2,900	2,030	4,180 4,200 Daimler-Benz 2,700	570	1,250 1,250 Egonius 335	518
1,175 1,100 Bank Int'l Lux. 11,500	11,500	406 340 Eon 340	11,500	385 320 Eon 320	11,500	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Bank Int'l Lux. 11,500	11,500	406 340 Eon 340	11,500	385 320 Eon 320	11,500	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Bank Int'l Lux. 11,500	11,500	406 340 Eon 340	11,500	385 320 Eon 320	11,500	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
8,200 6,310 CIBR-Center 6,310	6,310	1,050 1,050 Cetelam 1,050	1,050	1,050 1,050 Cetelam 1,050	1,050	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
4,110 4,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040	1,040 1,040 Cetelam 1,040	1,040	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043	1,250 1,250 Deutsche Kredit 166,50	1,043
1,120 1,000 Cete France 4,000	4,000	1,040 1,040 Cetelam 1,040	1,040								



## FT MANAGED FUNDS SERVICE

● Current Unit Trust prices are available on FT Cityline, call 0891 123456. Calls charged at 30p/minute, cheap rate and 40p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071 4942222.

## **FT MANAGED FUNDS SERVICE**

• Current Unit Trust prices are available on FT Cityline, call 0891 123456. Calls charged at 35p/minute, cheap rate and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-925-2128

## FT MANAGED FUNDS SERVICE

• Current Unit Trust prices are available on FT Cityline, call 0891 123455. Calls charged at telephone company's cheap rate and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-2222222.







4:00 pm prices January 24

**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

2H 1.99 10.6 7 180 12% 12% 12% 12%  
 1 x 0.15 1.3 10 282 11% 11% 11% 11%

## **NYSE COMPOSITE PRICES**

1002 1002  
High Low Stock 2000 2000 E 1000 High  
Continued from previous page

Continued from previous page														
141	141	11	Tandem	3633866	12%	12%	12%	12%	12%	12%	12%	12%	12%	
142	29	25	Tandy Corp	0.60	2.3	127.03	26%	20%	20%	20%	20%	20%	20%	20%
143	13	12	Tansus Min	0.64	5.6	13	12%	12%	12%	12%	12%	12%	12%	12%
144	24	30	Taco Berg	1.72	4.5	14	430	38%	37%	37%	37%	37%	37%	37%
145	24	19	Tektronix	0.60	3.0	13	856	20%	20%	20%	20%	20%	20%	20%
146	20	19	Telcom C	0.60	2.5	50	11	25	25	25	25	25	25	25
147	20	19	Telcomspc A	1.41	4.0	62734	35%	35%	35%	35%	35%	35%	35%	35%
148	59	45	Telmex ADR	0.60	5.0	50	50	50	50	50	50	50	50	50
149	50	50	Telmex	0.60	1.6	101305	54	54	54	54	54	54	54	54
150	24	21	TempEnviron	1.90	16.9	10	10	10	10	10	10	10	10	10
151	94	94	TempGlob	0.84	8.8	285	8%	8%	8%	8%	8%	8%	8%	8%
152	94	94	TempGlob	0.84	8.1	92	9%	9%	9%	9%	9%	9%	9%	9%
153	57	34	Tenitech	1.60	4.5	82351	36%	36%	36%	36%	36%	36%	36%	36%
154	19	19	Tespa Co	2.20	10.4	18	320	21%	21%	21%	21%	21%	21%	21%
155	19	19	Teradyne	61	260	10	17	17	17	17	17	17	17	17
156	19	19	Terax	0.04	0.4	11	31	15%	15%	15%	15%	15%	15%	15%
157	45	45	Tesoro Pet	0.60	10	40	6	6	6	6	6	6	6	6
158	52	52	Texaco	5.20	6.2	1353888	61	61	61	61	61	61	61	61
159	52	52	Texaco C	0.60	7.3	100000	100	100	100	100	100	100	100	100
160	20	20	Texaco Ind	0.60	1.0	49	27	20%	20%	20%	20%	20%	20%	20%
161	20	20	Texas Inst	0.72	2.0	67232	52	52	52	52	52	52	52	52
162	20	20	Texas Inst	3.00	7.5	213000	40%	40%	40%	40%	40%	40%	40%	40%
163	19	19	Texaco Uni	1.60	20.5	7	20	20	20	20	20	20	20	20
164	19	19	Texaco Uni	1.60	11.3	11	9	9	9	9	9	9	9	9
165	42	42	Texaco Ind	1.12	3.0	11	873	37%	37%	37%	37%	37%	37%	37%
166	20	20	Textron	4.00	41	10	10	10	10	10	10	10	10	10
167	20	20	Thai Cap	0.60	1.0	40	4	4	4	4	4	4	4	4
168	15	15	Thermal	2.72	14.5	141	141	141	141	141	141	141	141	141
169	43	43	ThermalElectric	0.60	1.1	71484	83%	83%	83%	83%	83%	83%	83%	83%
170	124	124	Thiokol	0.36	2.2	5	5	5	5	5	5	5	5	5
171	124	124	Thomas B	2.24	3.6	133	81	81	81	81	81	81	81	81
172	11	11	Thomas Ind	0.76	2.5	27	20	20	20	20	20	20	20	20
173	11	11	Thomas Ind A	1.60	9.0	10	100	19%	19%	19%	19%	19%	19%	19%
174	11	11	Thomas Ind A	1.60	9.0	10	100	19%	19%	19%	19%	19%	19%	19%
175	11	11	Thomas Ind A	1.60	9.0	10	100	19%	19%	19%	19%	19%	19%	19%
176	45	45	Thiokol	0.60	6.0	4	62	6%	6%	6%	6%	6%	6%	6%
177	45	45	Thiokol	0.60	6.0	4	62	6%	6%	6%	6%	6%	6%	6%
178	20	20	TimeWarner	4.30	9.0	322	49%	49%	49%	49%	49%	49%	49%	49%
179	20	20	TimeWarner	1.00	1.1	71484	83%	83%	83%	83%	83%	83%	83%	83%
180	20	20	TimeWarner	3.97	7.6	318	82%	82%	82%	82%	82%	82%	82%	82%
181	20	20	TimeWarner	1.00	1.1	311538	34%	34%	34%	34%	34%	34%	34%	34%
182	20	20	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
183	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
184	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
185	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
186	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
187	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
188	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
189	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
190	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
191	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
192	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
193	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
194	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
195	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
196	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
197	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
198	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
199	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
200	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
201	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
202	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
203	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
204	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
205	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
206	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
207	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
208	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
209	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
210	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
211	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
212	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
213	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
214	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
215	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
216	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
217	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
218	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
219	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
220	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
221	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
222	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
223	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
224	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
225	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
226	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
227	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
228	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
229	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
230	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
231	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
232	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
233	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
234	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
235	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
236	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
237	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
238	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
239	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
240	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
241	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
242	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
243	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
244	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
245	11	11	Timken	0.60	3.6	323	59%	59%	59%	59%	59%	59%	59%	59%
246	11	11	Timken	0.60</td										

Order to problems at Telikurs, some North American

prices are permanently being marked ex-dividend early. Yearly highs and lows reflect the period from Jan 1, excluding the latest trading day. Where a split or dividend amounting to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new year only. Unless otherwise noted, rates of dividend are annual and cumulative. Dividend and capital distributions based on the latest declaration. Selected figures are unofficial.

a-dividend plus stock dividend, c-liquidating dividend, d-claimed, d-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, h-dividend declared after split-up or stock dividend, l-dividend paid this year, omitted, or no action taken at latest dividend meeting, l-dividend declared or paid this year, m-accumulative issue with dividends in arrears, n-new issue is the past 52 weeks. The high-low range begins with the start of trading, nd-next day delivery, P/E price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begin with date of split, t-annual sales, u-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, v-new yearly high, w-trading halted, vi-in bankruptcy or re-arrangement or being reorganized under the Bankruptcy Act, x-securities assumed by such companies, wd-distributed when issued, wr-with warrants, xz-ex-dividend or ex-rights, zd-ex-distribution, zw-without warrants, yz-ex-dividend and sales in full, yd-yield, z-sales in full.

**NASDAQ NATIONAL MARKET**

*4:00 pm prices January 24*

## **AMEX COMPOSITE PRICES**

10 am prices, January 24

# IRISH TRADE LINKS WITH THE EUROPEAN COMMUNITY

The FT proposes to publish this survey on March 6 1992.  
The more predominant role of the E.C. will have the greatest impact on Company's business over the next few years. This was the view of 51% of the top chief executives in Europe in 1990 who read the Financial Times.  
In Ireland 43% of Senior Businessmen / women are FT readers.  
Information in this survey was obtained from:

European Deserts and Rangelands

# ARE YOU GETTING YOUR FT COMMENT DAILY?

